

# Introduction

We are pleased to share our Food Industry Multiples Valuation Update for Q2 2023.

At Seale & Associates, we are committed to providing process-driven solutions designed to optimize value and achieve our clients' strategic objectives in a range of transactions including Mergers, Acquisitions, Divestitures and Carve-Outs, Business Sales, Recapitalizations, and Joint Ventures, among other corporate finance and strategy consulting services.

Over the course of 25+ years, we have successfully served clients all over the world, and we are delighted to continue providing investment banking advisory services to our Food Industry clients that are looking to grow through acquisitions or optimize their portfolios through strategic divestitures.

Seale has extensive experience advising leading multinational companies, private equity firms and family-owned businesses across a wide range of industries.



James A. Seale | President jseale@sealeassociates.com



Brett M. Carmel I Senior Managing Director bcarmel@sealeassociates.com



Robert Whitney I Managing Director rwhitney@sealeassociates.com



Sergio Garcia del Bosque I Managing Director sgarcia@sealeassociates.com



Carlos Hernández | Managing Director chernandez@sealeassociates.com



Alejandro Montemayor I Vice President amontemayor@sealeassociates.com

# Sector Relevant Experience

Extensive M&A transaction experience, including

- Provided acquisition advisory services to GBM, a leading Mexican market leader in supplying inputs to fruit and vegetable growers, on its sale to Arysta LifeScience, a global provider of crop protection and life science products
- Provided divestiture advisory services to a co-packer and private Label Manufacturer of Frozen Goods
- Provided acquisition advisory services to Grupo Chen, a producer of dairy products on its merger with Sigma Alimentos, a leading Mexican company in refrigerated foods a subsidiary of ALFA
- Provided advisory services to Unifoods, a leading Mexican food and beverage consumer products company
- Represented the shareholders of Caffenio, a leading Latin American coffee roaster and distributor, on the merger of their business with OXXO, the retail chain and distribution business of FEMSA
- Represented Arca Continental on the acquisition of three salty snack brands in the U.S. (Wise Snacks, Deep River Snacks, and Carolina Country Snacks)
- Provided corporate finance and valuation services to a leading Mexican manufacturer of orange juice concentrates
- Provided corporate advisory services for a leading Mexican producer of bananas and avocados















Strategic Advisory Services



Valuation Advisory Services



Acquisition Advisory Services



Acquisition Advisory Services



Acquisition Advisory Services



Advisory Services

SEALE & ASSOCIATES' SECTOR RELEVANT EXPERIENCE

### GRUPO CHEN

TARGET: Grupo Chen

**TRANSACTION TYPE:** Divestiture advisory

**INDUSTRIES:** Food & Beverage **GEOGRAPHY:** Monterrey, Mexico

#### **SITUATION**

Seale & Associates was retained by the owner of Grupo Chen to advise on a sale of the company as part of succession planning. Grupo Chen produces, markets and distributes dairy products, including cheese, yogurt, butter, and dairy cream with a market leadership position in Northern Mexico.

#### **SEALE & ASSOCIATES' APPROACH**

Seale managed a preferred buyer process with Sigma Alimentos, while maintaining the option to initiate a competitive auction process with other interested strategic buyers for Grupo Chen. Seale's disciplined approach allowed our client to maintain momentum and negotiating leverage throughout the process and ensure closing at a premium value and more favorable terms.

#### **OUTCOME**

The process resulted in a successful acquisition of Grupo Chen by Sigma Alimentos, a subsidiary of ALFA (BMV:ALFA). Grupo Chen became Sigma's branded dairy products growth platform for the Mexican market.





"When it came time to decide on a viable succession plan for my business, I knew that none of my children were interested taking over and the last thing I wanted was to leave them a potential mess after I was gone. Seale gave me "peace of mind" as they expertly guided me through the sale process for my life's work and made certain I got the very best price and terms."

Reynaldo Villarreal, Chief Executive Officer and Owner, Grupo Chen

### Bread & Bakery Products Comparable Public Companies

Company		Country		Value	Revenue	EBITDA	Annual Average EV/EBITDA			Quarter 0, 2023
Company		Country	Cap. US\$M	US\$M	US\$M	Margin	2021	2022	EV/ EBITDA	EV/ Revenue
Aryzta AG	AR ZTA  Passion for good food	CHE	\$1,646	\$1,916	\$2,125	10.2%	15.8x	7.7x	7.4×	0.9x
Flowers Foods, Inc.	Flowers	USA	\$5,271	\$6,608	\$4,904	9.8%	10.3x	11.5x	11.4x	1.3x
Grupo Bimbo, S.A.B. de C.V.	GRUPO	MEX	\$23,669	\$30,531	\$24,005	12.5%	6.3x	7.9x	9.2x	1.3x
Grupo Nutresa S. A.	orupo nutresa	COL	\$5,751	\$6,854	\$4,564	10.4%	9.9x	14.5x	13.7x	1.6x
Hostess Brands, Inc.	Hostess	USA	\$3,364	\$4,265	\$1,383	21.2%	12.3x	14.7x	14.5x	3.1x
J&J Snack Foods Corp.	SNACKFOODS	USA	\$3,049	\$3,149	\$1,515	10.2%	32.4x	19.2x	22.4x	2.1x
Lotus Bakeries NV		BEL	\$6,436	\$6,643	\$938	18.2%	30.8x	30.7x	37.0x	6.9x
M. Dias Branco S.A. Indústria e Comércio de Alimentos		BRA	\$2,968	\$3,391	\$2,118	8.6%	12.5x	13.9x	16.5x	1.5x
Excluded from mean and median						Mean Median	11.2x 11.3x	12.8x 13.9x	12.1x 12.5x	1.7x 1.5x

### Seasonings Comparable Public Companies

Company		Country Value		Revenue EBITDA		Annual Average EV/EBITDA		Quarter 0, 2023		
Company		Country	Cap. US\$M	US\$M	US\$M	Margin	2021	2022	EV/ EBITDA	EV/ Revenue
Atlantic Grupa d.d.	ATLANTIC GRUPA	HRV	\$725	\$805	\$985	5.6%	7.5x	8.1x	4.8x	0.8x
McCormick & Company, Incorporated		USA	\$23,395	\$28,196	\$6,516	18.0%	21.9x	22.4x	22.4x	4.3x
The Kraft Heinz Company Kraft Heinz			\$43,567	\$63,120	\$27,096	22.7%	8.6x	8.8x	8.5x	2.3x
Excluded from mean and median						Mean	8.0x	8.4x	6.7x	1.6x
						Median	8.0x	8.4x	6.7x	1.6x

#### Grains & Cereals Global Comparable Public Companies

Company		Country	Market Cap. US\$M	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin		Average BITDA 2022	Jun. 3 EV/	Quarter 0, 2023 EV/
									EBITDA	Revenue
General Mills, Inc.	General Mills	USA	\$44,884	\$56,496	\$20,094	18.4%	11.5x	13.5x	14.3x	2.8x
Gruma, S.A.B. de C.V.		MEX	\$5,928	\$7,740	\$6,238	13.7%	7.8x	5.0x	8.6x	1.2x
Graffia, S.A.B. de C.V.		IVILX	Ψ3,320	\$7,740	Ψ0,230	13.7 70	7.0	3.07	0.0	1.2
Kellogg Company	Kelloggis	USA	\$23,102	\$30,657	\$15,873	12.4%	11.9x	12.1x	14.7x	2.0x
Post Holdings, Inc.	Post	USA	\$5,523	\$11,217	\$6,625	14.4%	12.6x	12.1x	12.4x	1.8x
Excluded from mean and median						Mean	8.8x	8.5x	12.5x	1.6x
						Median	11.5x	12.1x	13.4x	1.9x

### Dairy Global Comparable Public Companies

	Market Country V	Value	et Revenue EB Value	EBITDA			Second Quarter Jun. 30, 2023		
	Country	Cap. US\$M	Value US\$M	US\$M	Margin	2021	2022	EV/ EBITDA	EV/ Revenue
DANONE ONE PLANET. ONE HEALTH	FRA	\$39,297	\$50,491	\$31,117	15.0%	9.8x	9.2x	10.4x	1.7×
GROUP	CHE	\$5,159	\$5,835	\$4,575	8.8%	13.4x	13.8x	14.0x	1.2x
Fonterra	NZL	\$3,224	\$6,435	\$15,875	9.7%	7.7×	6.3x	4.0x	0.4x
glanbia	IRL	\$3,976	\$4,611	\$6,030	7.0%	12.7x	11.5x	9.8x	0.7x
GLORIA	PER	\$755	\$1,105	\$1,398	9.9%	6.1x	7.5x	7.6x	0.8x
meiji	JPN	\$6,205	\$6,483	\$7,454	12.2%	7.3x	6.9x	7.4x	0.9x
Saputo	CAN	\$9,453	\$12,305	\$13,188	8.0%	13.2x	14.3x	10.9x	0.9x
SAVENCIA FROMAGE & DAIRY	FRA	\$856	\$1,663	\$7,001	6.2%	4.4x	3.8x	3.5x	0.2x
bet for all for good	FRA	\$2,264	\$3,466	\$4,041	9.7%	8.1x	9.0x	9.6x	0.9x
Yakult	JPN	\$9,828	\$9,018	\$3,439	18.9%	12.3x	13.1x	13.9x	2.7x
					Mean	9.5x	9.6x	9.1x	1.0x 0.9x
	glanbia  Gloria  Gloria  Sapato  Savencia  Fromage & Dairy	CHE GIORIA  GIORIA  PER  SAVENCIA FRA  FRA  FRA  FRA  FRA  FRA  FRA  FR	Country  Cap. US\$M  FRA \$39,297  CHE \$5,159  Fonterra  NZL \$3,224  IRL \$3,976  GIORIA PER \$755  MEIJI JPN \$6,205  Saprifo CAN \$9,453  FRA \$856  FRA \$2,264	Country Cap. US\$M  PRA \$39,297 \$50,491  CHE \$5,159 \$5,835  FONTERTA NZL \$3,224 \$6,435  IRL \$3,976 \$4,611  GIORIA PER \$755 \$1,105  MEIJI JPN \$6,205 \$6,483  Saprilo CAN \$9,453 \$12,305  SAVENCIA FRA \$856 \$1,663  FRA \$2,264 \$3,466	Country Cap. US\$M Value US\$M  Cap. US\$N  Cap. U\$\$  Cap.	Country Cap. US\$M Value US\$M Margin  PANONE FRA \$39,297 \$50,491 \$31,117 15.0%  CHE \$5,159 \$5,835 \$4,575 8.8%  Fonters NZL \$3,224 \$6,435 \$15,875 9.7%  Gloria PER \$755 \$1,105 \$1,398 9.9%  Meiji JPN \$6,205 \$6,483 \$7,454 12.2%  Sapito CAN \$9,453 \$12,305 \$13,188 8.0%  SAVENCIA FRA \$856 \$1,663 \$7,001 6.2%  FRA \$2,264 \$3,466 \$4,041 9.7%  Yakuit JPN \$9,828 \$9,018 \$3,439 18.9%	Country   Cap. US\$M   Value   US\$M   Value   US\$M   Margin   2021	Country Cap. US\$M	Country Cap. US\$M

### Meat & Seafood Global Comparable Public Companies

Company		Country	Market	Enterprise Value	Revenue	EBITDA		Average BITDA	Second Quarter Jun. 30, 2023	
Company		Country	Cap. US\$M	US\$M	US\$M	Margin	2021	2022	EV/ EBITDA	EV/ Revenue
Brim hf.	BRIM	ISL	\$1,142	\$1,355	\$511	23.5%	15.3x	12.8x	11.0x	2.6x
BRF S.A.	<b>€</b> brf	BRA	\$1,992	\$6,096	\$11,242	2.6%	7.2x	7.9x	10.2x	0.5x
Floridienne S.A.	FLORIDIENNE GROUP	BEL	\$823	\$1,125	\$557	10.6%	19.4x	20.6x	17.5x	2.0x
Hormel Foods Corporation	<b>Hormel</b>	USA	\$21,971	\$24,681	\$12,267	12.0%	17.4x	14.0x	12.3x	2.0x
JBS S.A.	(JBS)	BRA	\$8,032	\$28,767	\$76,293	5.2%	4.7x	3.5x	5.2x	0.4x
L.D.C. S.A.	LDC	FRA	\$2,215	\$1,807	\$6,206	9.5%	4.4x	3.8x	3.0x	0.3x
Minerva S.A.	MinervaFoods	BRA	\$1,290	\$3,004	\$6,001	9.2%	4.9x	5.4x	5.2x	0.5x
Mowi ASA	MQWI	NOR	\$8,211	\$10,590	\$5,658	25.8%	16.0x	10.8x	6.3x	1.9x
ORIOR AG	ORIOR  *****  PREMIUM FOOD	CHE	\$558	\$705	\$689	9.4%	15.2x	12.7x	10.5x	1.0x
Pilgrim's Pride Corporation	pilgrim's	USA	\$5,087	\$8,468	\$17,070	5.1%	8.0x	5.6x	5.8x	0.5x
Tyson Foods, Inc.	Tyson	USA	\$18,150	\$26,592	\$53,270	5.1%	6.9x	4.9x	6.2x	0.5x
Excluded from mean and median						Mean Median	10.0x 7.6x	8.2x 6.8x	7.6x 6.2x	1.1x 0.5x

Seale & Associates ———— FOOD Q2 2023

#### Prepared & Preserved Foods Global Comparable Public Companies

Cananany		Country	Market	Enterprise	Revenue	EBITDA		Average BITDA		Quarter 0, 2023
Company		Country	Cap. US\$M	Value US\$M	US\$M	Margin	2021	2022	EV/ EBITDA	EV/ Revenue
B&G Foods, Inc.	B&G FOODS, INC.	USA	\$1,005	\$3,322	\$2,133	14.5%	11.5x	12.1x	10.5x	1.6x
Bakkavor Group plc	BAKKAVC	GBR	\$696	\$1,178	\$2,578	6.3%	7.2x	6.0x	6.3x	0.4x
Camil Alimentos S.A.	<b>©</b> Camil	BRA	\$512	\$1,124	\$2,050	5.7%	6.7x	7.2x	7.7×	0.5x
Campbell Soup Company	Campbells	USA	\$13,626	\$18,449	\$9,276	17.7%	9.3x	9.9x	9.5x	2.0x
CJ Cheiljedang Corporation	CJ CHEILJEDANG	KOR	\$3,144	\$14,203	\$23,139	9.7%	6.9x	6.5x	6.4x	0.6x
Conagra Brands, Inc.	CONAGRA	USA	\$16,081	\$25,575	\$12,277	18.4%	10.4x	11.9x	10.3x	2.1x
Ebro Foods, S.A.	Ebro	ESP	\$2,714	\$3,352	\$3,349	11.9%	8.9x	9.1x	8.9x	1.0x
Lamb Weston Holdings, Inc.	LambWeston	USA	\$16,749	\$19,319	\$5,351	20.3%	16.8x	17.6x	18.9x	4.0x
Nissin Foods Holdings Co.,Ltd.	NISSIN	JPN	\$8,349	\$8,180	\$4,748	12.0%	11.4x	12.7x	14.0x	1.8x
Nomad Foods Limited	Nomad Foods	GBR	\$3,057	\$5,079	\$3,308	16.3%	12.4x	11.2x	9.2x	1.6x
Orkla ASA	Orkla	NOR	\$7,172	\$9,187	\$5,980	14.3%	11.2x	10.1x	9.3x	1.6x
The J. M. Smucker Company		USA	\$15,078	\$18,363	\$8,529	18.9%	9.6x	11.4x	10.7x	2.2x
TreeHouse Foods, Inc.		USA	\$2,837	\$4,413	\$3,610	9.6%	8.4x	10.6x	12.2x	1.2x
Excluded from mean and median						Mean	9.5x	9.9x	9.6x	1.4x
Sources: Capital IQ, Mergermarket, TTR				9		Median	9.4x	10.3x	9.4x	1.6x

### LatAm Consumer Foods Comparable Public Companies

Company		Country	Market	Enterprise Revenue Value		EBITDA	Annual Average EV/EBITDA		Second Quarter Jun. 30, 2023	
Company		Country	Cap. US\$M	US\$M	US\$M	Margin	2021	2022	EV/ EBITDA	EV/ Revenue
Alicorp S.A.A.	àlicorp	PER	\$1,323	\$2,494	\$4,094	8.6%	7.1x	6.5x	6.2x	0.6x
BRF S.A.	🏀 brf	BRA	\$1,992	\$6,096	\$10,851	4.0%	7.2x	7.9x	10.2x	0.5x
Grupo Bimbo, S.A.B. de C.V.	<b>BIMBO</b> <sub>®</sub>	MEX	\$23,669	\$30,531	\$24,005	12.5%	6.3x	7.9x	9.2x	1.3x
Camil Alimentos S.A.	© Camil	BRA	\$512	\$1,124	\$2,050	5.7%	6.7x	7.2x	7.7x	0.5x
Carozzi S.A.	<b>C</b> carozz	CHL	\$442	\$1,290	\$1,792	13.1%	6.7x	6.7x	5.4x	0.7x
Colombina S.A.	Colombina (F)	COL	\$135	\$419	\$682	11.1%	8.0x	6.5x	4.7x	0.6x
Gruma, S.A.B. de C.V.	والناسع	MEX	\$5,928	\$7,740	\$6,238	13.7%	7.8x	5.0x	8.6x	1.2x
Grupo Herdez, S.A.B. de C.V.	GRUPO HERDEZ.	MEX	\$868	\$1,941	\$1,998	14.3%	7.3x	6.3x	5.8x	1.0x
Grupo Nutresa S. A.	Grupo nutresa	COL	\$5,751	\$6,854	\$4,564	10.4%	9.9x	14.5x	13.7x	1.6x
M. Dias Branco S.A. Indústria e Comércio de Alimentos	M. Dias Branco	BRA	\$2,968	\$3,391	\$2,118	8.6%	12.5x	13.9x	16.5x	1.5x
Molinos Rio de la Plata S.A.		ARG	\$503	\$575	\$669	4.2%	8.2x	12.2x	22.0x	1.1x
Excluded from mean and median						Mean Median	8.0x 7.3x	8.6x 7.2x	8.8x 8.2x	1.0x 1.0x

### Food - Q2 Global Transactions

Date	Target	Country	Description	Buyer	Seller	% Acquired	Size US\$M	EV/ EBITDA	EV/ Revenue
Jun-23	<b>B</b> ALFOURS	AUS	Produces bakery products	OLE COMPANY Incredible, mater	SANREMO	100.0%	-	-	-
Jun-23	Freeze-Dry Foods	DEU	Processes and delivers freeze dried and air-dried ingredients	9-HRIVE FOODS	-	100.0%	-	-	-
Jun-23	WHOLE EARTH BRANDS	USA	Operates as a global food company that provides high-quality plant-based sweeteners, flavor enhancers and other foods through their portfolio of brands	Martin Franklin	-	78.9%	\$169.0	12.2x	1.1x
Jun-23	Elivia	FRA	Operates as the second-largest meat supplier in France	TERRENAL LA MOUVELLE AGRICULTURE	DAWN MEATS	49.0%	-	-	-
Jun-23	yasso	USA	Produces and sells frozen Greek yogurt bars	Unilever	-	100.0%	-	-	-
Jun-23	Santo	ESP	Provides chips, salty snacks, and nuts	<b>CAPEX</b> GRUPO	-	100.0%	-	-	-
Jun-23	Chocolates & Candies	CAN	Produces chocolate and bakery products	puratos Food Innovation for Good	Multiple Sellers	100.0%	-	-	-
May-23	PROCESSADURA DE EXTRACTOS CÁRNICOS	COL	Produces raw materials and inputs for food processing	KERRY	-	100.0%	\$62.0	-	-
May-23	Chapel Hill Creamery	USA	Operates a dairy farm that produces milk and cheese	REVERENCE FARMS	-	100.0%	-	-	-
May-23	LEBONMAGOT  PROGRAMAGOT  LEBONMAGOT	USA	Produces artisan chutneys, condiments, emulsions, pickles, preserves & spice blends	DAVE'S GOURMET.	-	100.0%	-	-	-
May-23	How	USA	Operates as a chef-driven, plant-based food company	PENGUIN NATURAL FOODS	-	100.0%	-	-	-
May-23	PIMENTÓN Y ESPECIAS La Margarita	ESP	Processes, packages, and distributes paprika, spices, and oleoresins for third parties and final consumers	NEXXUS	-	>50%	-	-	-
May-23	MISSOURI PRIME:	USA	Operates as a plant that produces beef	SUX	-	100.0%	-	-	-
May-23	GROWING SINCE 1999 -	USA	Operates as a contract manufacturer, supplier, and distributor of frozen food		-	100.0%	-	-	-
May-23	DFU® DONUK FIRINCILIK ÜRÜNLERI	TUR	Produces frozen bakery products	KEREVİTAŞ	-	100.0%	\$46.2	-	-

### Food - Q2 Global Transactions (Continued)

Date	Target	Country	Description	Buyer	Seller	% Acquired	Size US\$M	EV/ EBITDA	EV/ Revenue
May-23	BIRBA	ESP	Produces biscuits	Adam Foods	-	100.0%	-	-	-
May-23	LOS ALTOS	USA	Produces and sells Mexican cheese and sour cream	Signa alimentos	-	85.0%	-	-	-
Apr-23	MARSAN	CAN	Provides a variety of frozen foods	ROSKAM BAKING  + COMPANY +	-	100.0%	-	-	-
Apr-23	Meat Processing plant in Tlaxcala	MEX	Processes, packages, and distributes meat products	Sukarne	VIANSP ALMENTOS, SA DE CV Ø	100.0%	-	-	-
Apr-23	Home Port Seafood, Inc.	USA	Produces frozen seafood	WILD ALASKAN COMPANY	-	100.0%	-	-	-

FOOD Q2 2023

### **Private Equity Transactions**

INDUSTRY CLASIFICATION	PERIOD	AVERAGE ENTERPRISE VALUE (IN USD)	REVENUE (IN USD)	TTM REVENUE GROWTH	ENTERPRISE VALUE / REVENUE	EBITDA MARGIN	ENTERPRISE VALUE /EBITDA	NUMBER OF TRANSACTIONS
	0000	\$	\$	\$ \$ \equiv \text{\$}	\$	\$	\$	\$
Food Manufacturing  NAICS 311– Food Manufacturing	2018-2023	\$52.6M	\$49.3M	16.0%	1.4x	17.9%	<b>7.5</b> x	60
Other Food Manufacturing  NAICS 3119- Other Food Manufacturing	2018-2023	\$59.1M	\$54. <b>7</b> M	19.6%	1.5x	18.1%	<b>7.7</b> ×	22

Source: GF Data

#### Notes:

- Data obtained via GF Data, a subscription-based information platform, offering detailed information and metrics about the transactions of Private Equity funds in the U.S.
- The data is provided under a blind confidential format. Users of the data are unable to identify the exact company and transaction corresponding to the transaction details. Given this blind approach, the data submitted is less likely to be biased or manipulated.

## Sign up for M&A insights

One of our core capabilities is to deliver sector-specific intelligence designed specifically for industry leaders, private equity firms, and their advisors. Our industry reports and featured articles deliver real-time access to key industry data, including:



Emerging industry trends

Quarterly reports covering 30+ industries

Monthly reports for the US, Mexico, and Colombia Analysis of transactions and market trends

Valuable insights for industry leaders

Receive email updates with our proprietary data, reports, and insights as they're published for the industries that matter to you the most

SUSCRIBE

# Representative Global Engagements





















FOOD Q2 2023



















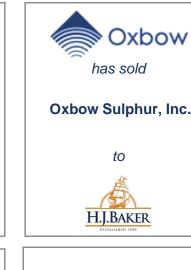












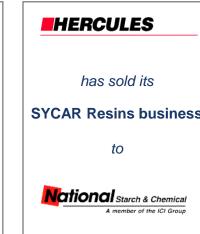






































# Advisor to Leading Companies Worldwide









































### Contact



#### Headquarters

901 N. Glebe Road 5<sup>th</sup> Floor Arlington, Virginia +1 (703) 294 6770



#### **Latin America Office**

Av. Javier Barros Sierra 495 3<sup>rd</sup> Floor Park Plaza III Mexico City, Mexico



#### **Monterrey Office**

Av. Lázaro Cárdenas 2225 3<sup>rd</sup> Floor San Pedro Garza García, N.L

Please contact us if you would like further information about M&A trends and/or specific transaction multiples for your industry

© Seale & Associates

Washington, D.C. | Miami | Cincinnati | Mexico City | Monterrey

Seale & Associates FOOD Q2 2023

#### Creative Solutions. Trusted Advice.

For over 25 years, Seale & Associates has served leading public and private companies from around the world and operating in a broad range of industries with a high level of quality, integrity and independence while presenting innovative ideas and trusted solutions to address their most complex dealings.

YEARS OF EXPERIENCE



#### SERVICES AND SOLUTIONS

Mergers & Acquisitions

Divestitures

Joint Ventures / Alliances

Recapitalizations

Due Diligence / Support

**Expert Witness Testimony** 

Corporate Finance Advisory

Strategy Consulting

### Trusted Advisor to Leading Companies Worldwide

We have worked repeatedly with many of the most well-known companies in the world...

















and privately held companies.



...as well as with reputable funds, family-offices



















































Creative Solutions. Trusted Advice.