

Seale & Associates

MERGERS & ACQUISITIONS U.S.
NOVEMBER 2024

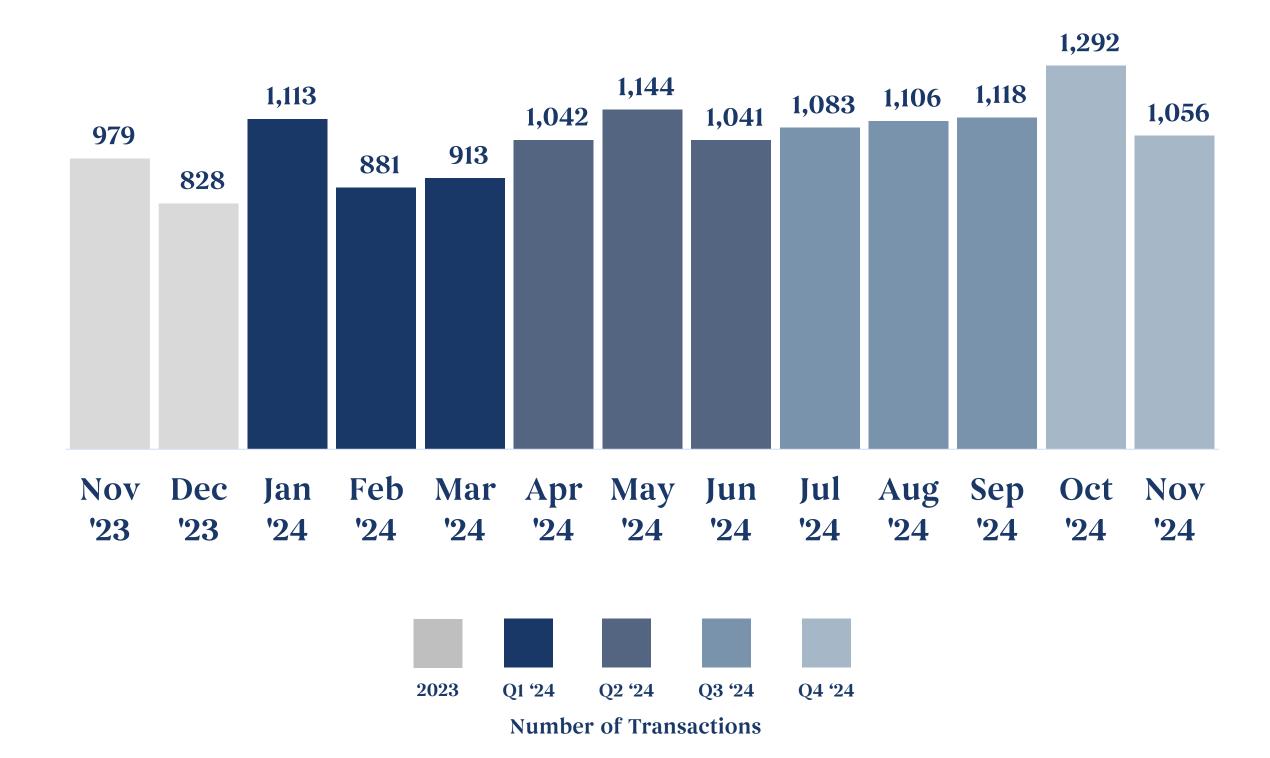
45 years

Summary of Mergers & Acquisitions in the U.S.

During November 2024, 1,056 transactions were announced in the U.S., 7.9% more than in November 2023.

Disclosed Deal Volume in the U.S.

Number of Transactions per Month



Disclaimer: Includes announced transactions subject to customary closing conditions and regulatory approvals **Source:** Capital IQ

Disclosed Deal Volume and Value of Acquisitions in the U.S.

Annual Transactions (US\$ Billion)



Number of Transactions

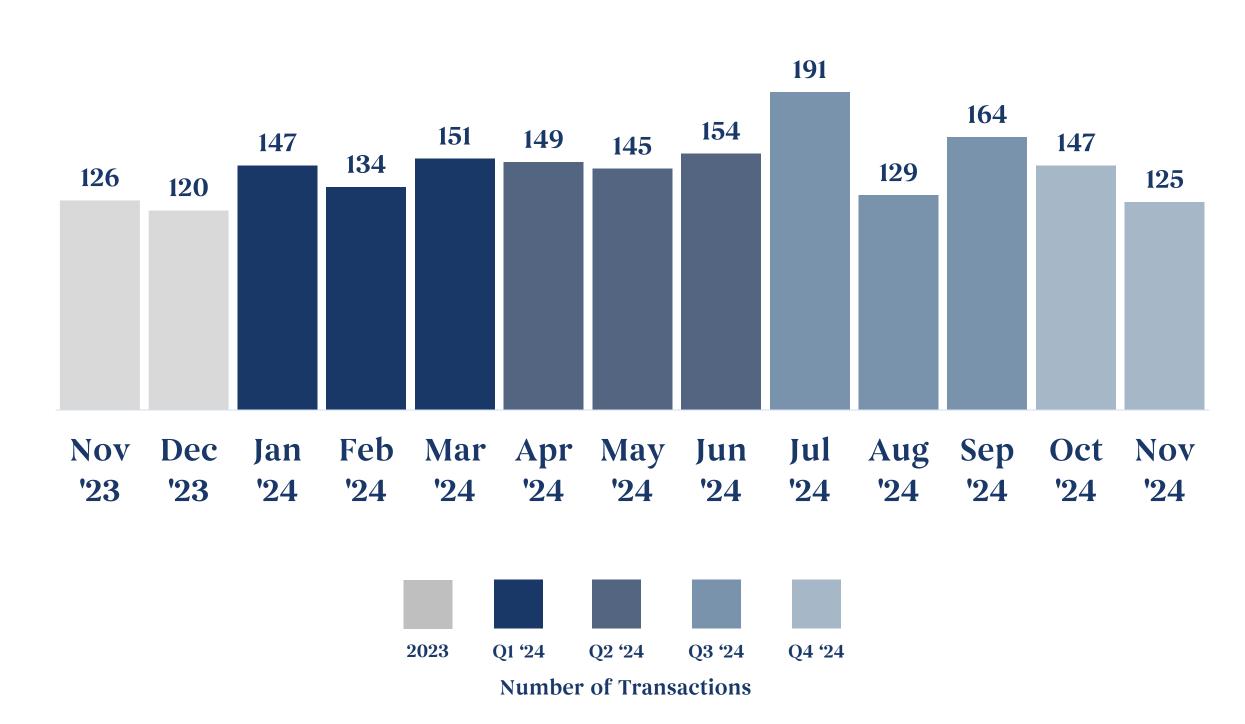


Summary of Acquisitions Abroad by U.S.-based Companies

During November 2024, 125 acquisitions were announced by U.S.-based companies abroad, 0.8% less than in November 2023.

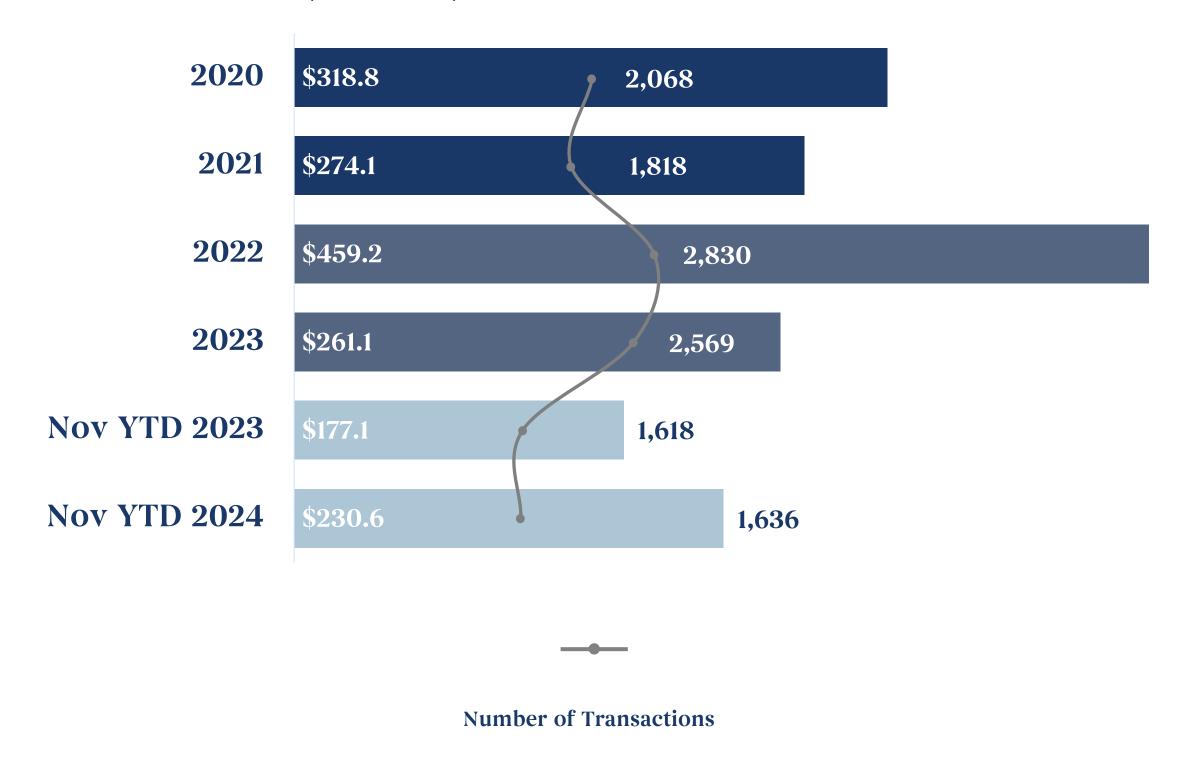
Disclosed Deal Volume by U.S.-based Companies Abroad

Number of Transactions per Month



Disclaimer: Includes announced transactions subject to customary closing conditions and regulatory approvals **Source:** Capital IQ

Disclosed Deal Volume and Value of Acquisitions by U.S.-based Companies Abroad Annual Transactions (US\$ Billion)



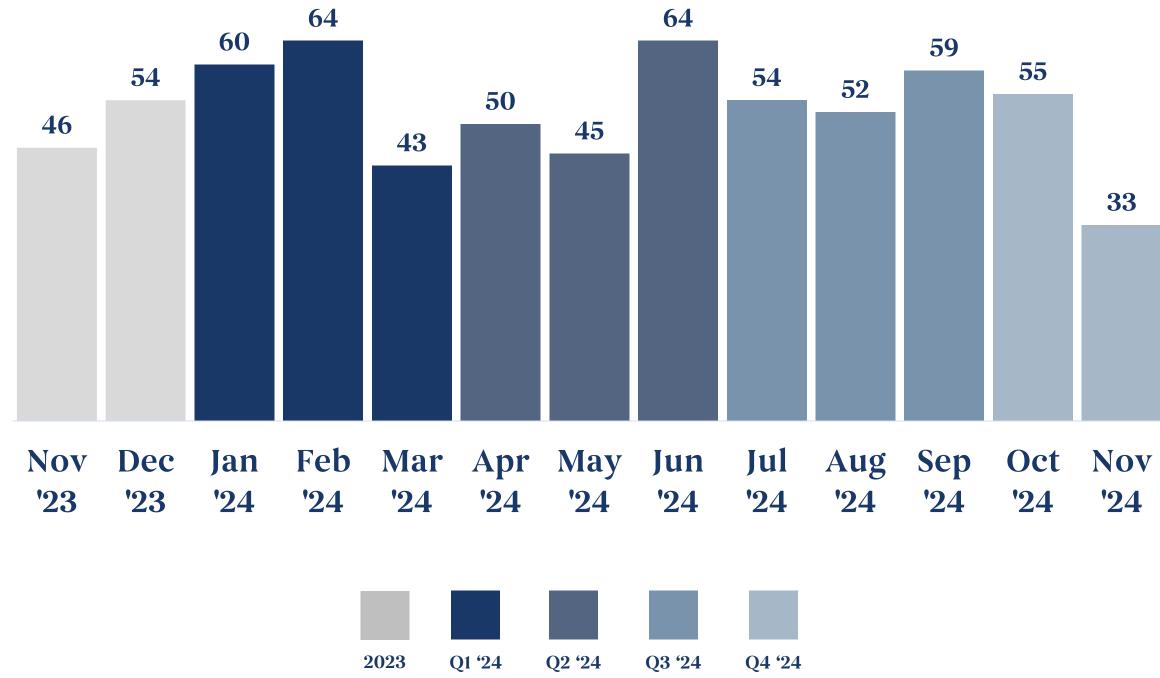


Summary of Divestitures Abroad by U.S.-based Companies

During November 2024, 33 divestitures were announced by U.S.-based companies abroad, 28.3% less than in November 2023.

Disclosed Deal Volume of Divestitures by U.S.-based Companies Abroad

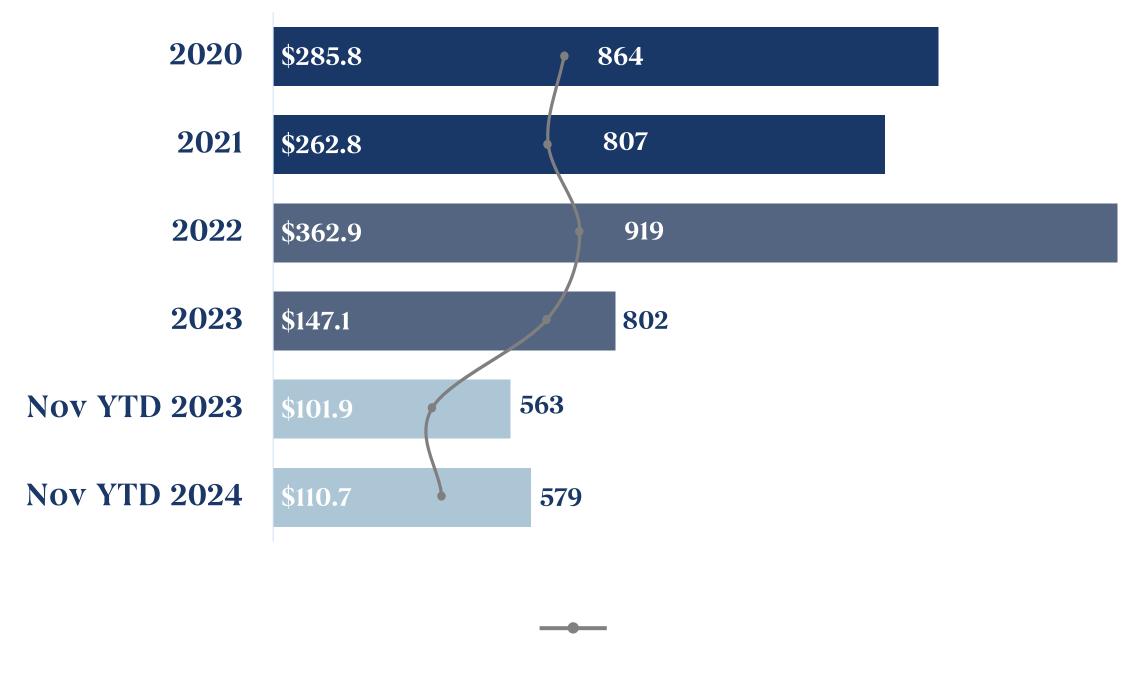
Number of Transactions per Month





Disclaimer: Includes announced transactions subject to customary closing conditions and regulatory approvals **Source:** Capital IQ

Disclosed Deal Volume and Value of Divestitures by U.S.-based Companies Abroad Annual Transactions (US\$ Billion)



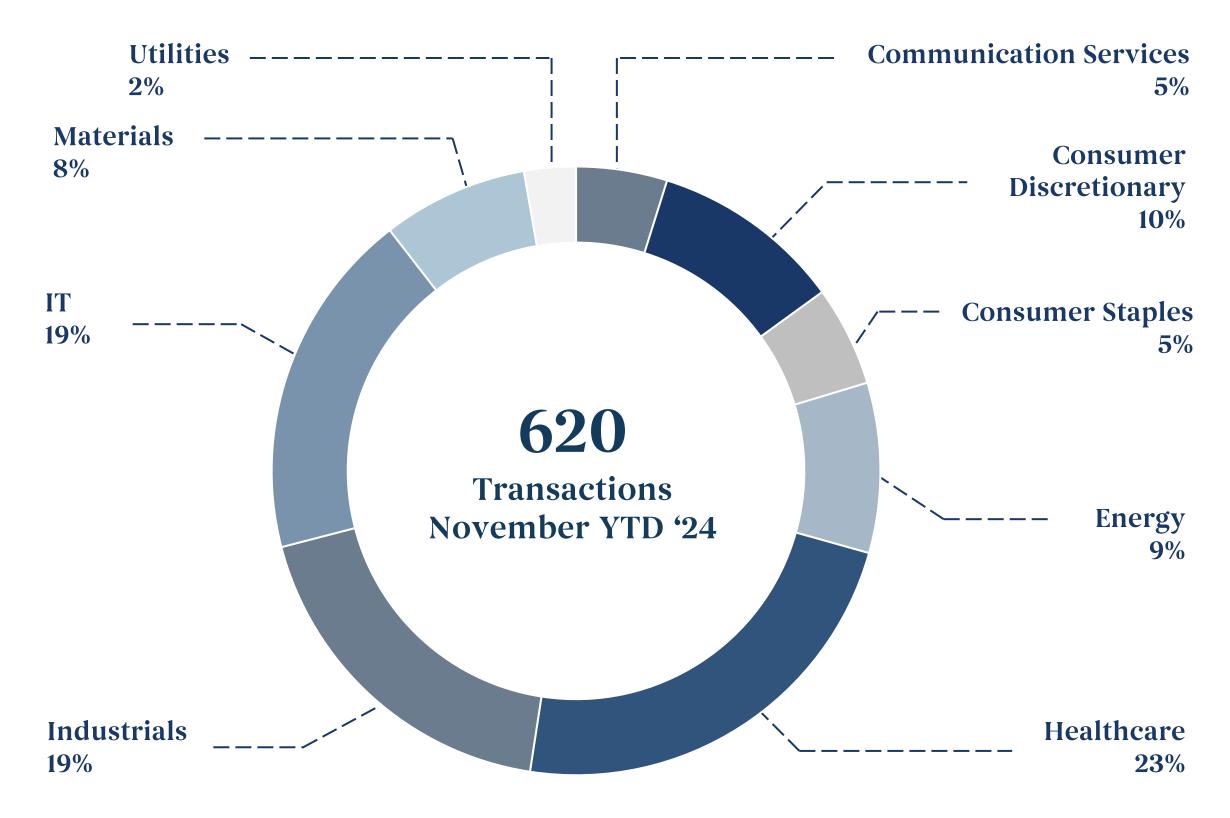
Number of Transactions



Summary of US\$50M-US\$2B Deals by Industry

U.S. Transactions by Sector

Percentage of Transactions November YTD '241

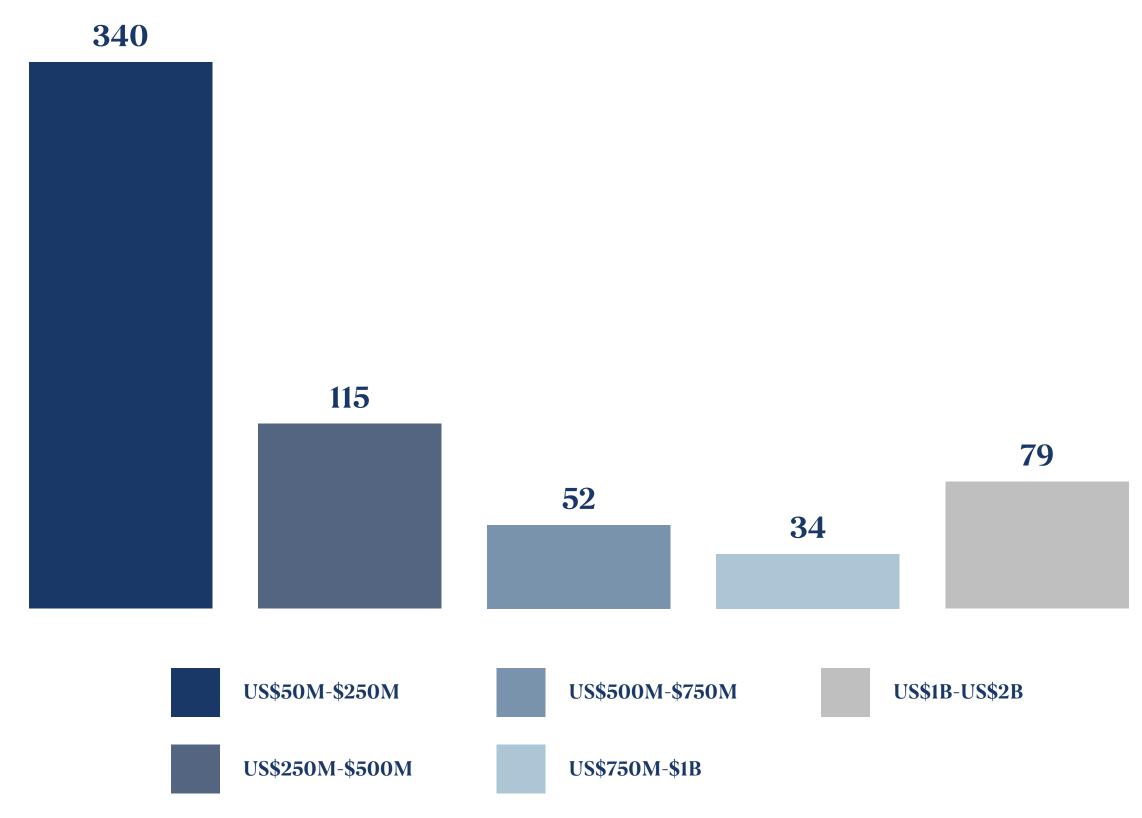


¹This page only considers transactions with disclosed enterprise values larger than US\$50M and below US\$2B, where the acquired equity stake was larger than 51%. Excludes financials and real estate. Please contact us for more information on a particular sector

Disclaimer: Includes announced transactions subject to customary closing conditions and regulatory approval **Source:** Capital IQ

Disclosed Deal Volume and Value of U.S. Transactions

Number of Transactions November YTD '24 by Enterprise Value

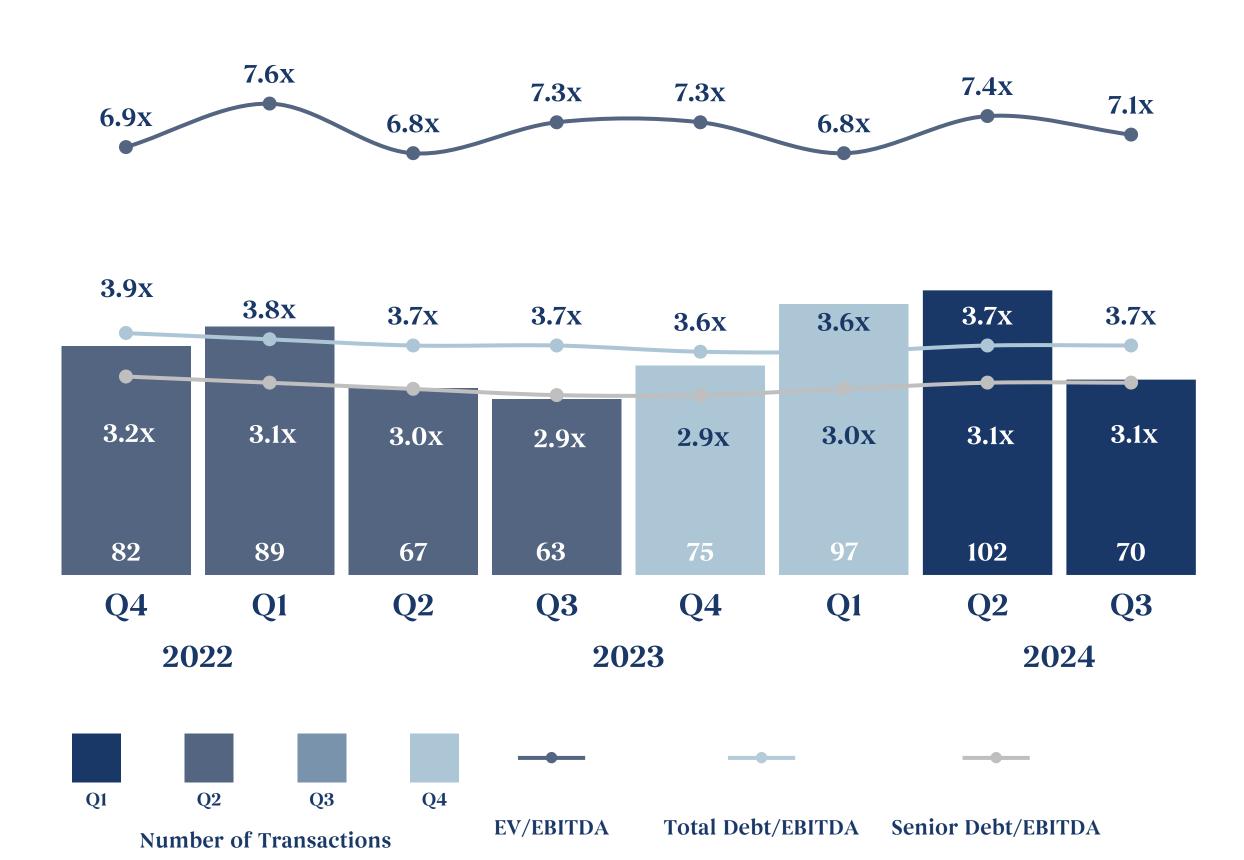




Private Equity: Key Insights on M&A Deal Activity - As of Q3 2024

Private Equity Activity

Quarterly Number of Transactions



Middle-Market M&A: Q3 2024 Highlights Slowdown in Deal Volume and Valuations:

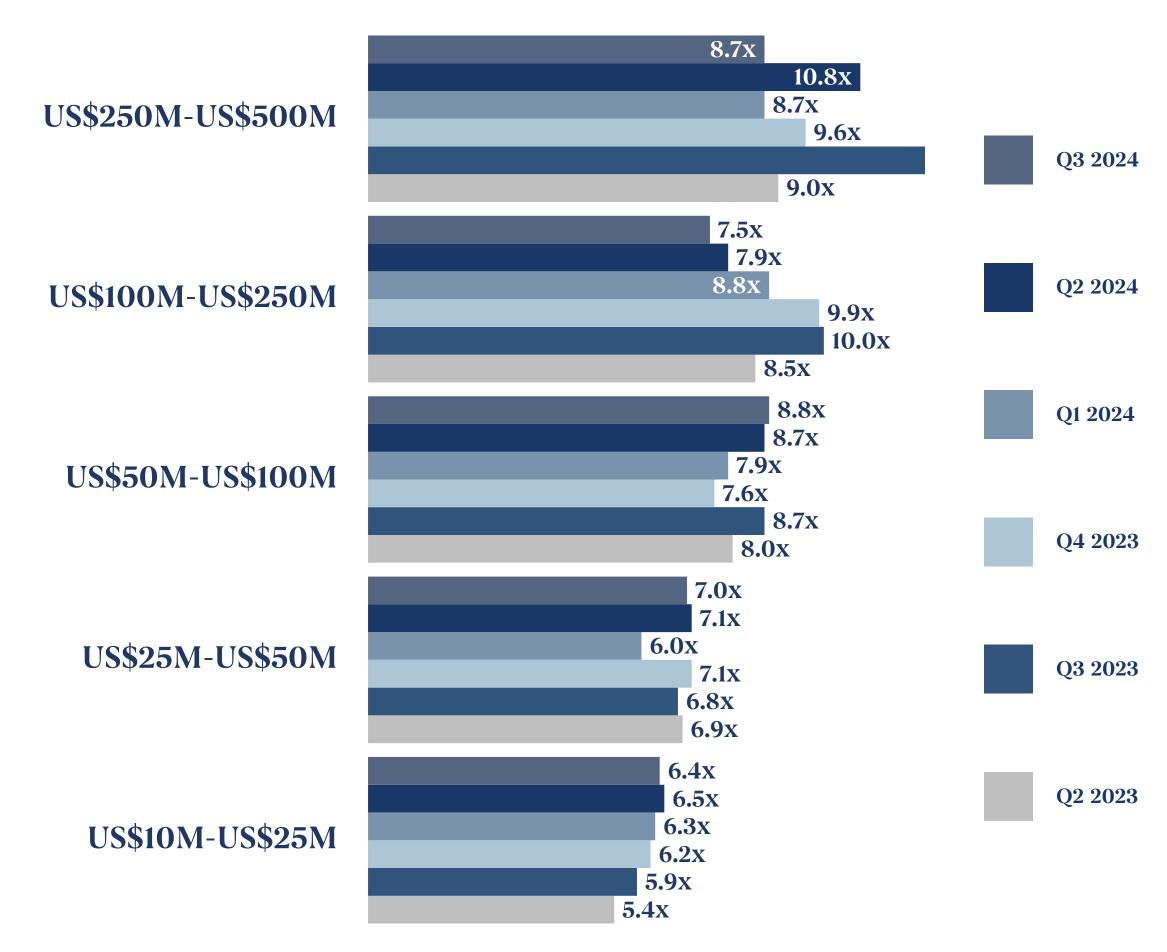
- According to GF Data, in the Q3 2024, middle-market private equity-backed M&A recorded 70 completed transactions, marking a decrease from the 102 completed in Q2 and the 97 deals in Q1. This reinforces Q3's trend as the quarter with the fewest middle-market deals, following a rebound earlier in the year. The slowdown reflects shifting market dynamics as private equity firms adjust to evolving conditions.
- Despite improving debt markets and lower interest rates, a summer slowdown disrupted momentum in 2024, though the year remains on track to surpass 2023's deal count by 15.0%, with 269 deals completed year-to-date.
- Average valuations for completed deals in Q3 2024 stood at 7.1x EV/EBITDA, a slight decline from 7.2x for all of 2023 but still above the historical average of 6.9x. This trend highlights sustained investor confidence, despite the broader market challenges faced during the year.
- The volume of Above-Average Financial Performers (AAFP)* rose to 40.0% of completed Q3 deals, up from 38.0% in H1 2024 but below the historical average of 56.0%. Valuations for AAFP companies averaged 7.7x EV/EBITDA year-to-date, below 2023's 8.2x, while non-AAFP valuations increased to 6.6x, up from 6.4x in H1, reflecting a narrowing valuation gap driven by heightened add-on activity.

^{*}GF Data defines above-average financial performers as businesses with TTM EBITDA margins and revenue growth rates both above 10%, or one above 12% and the other metric at least 8%. Outliers on the high side are also excluded

Private Equity: Key Insights on M&A Deal Valuation Trends - As of Q3 2024

Disclosed Valuation Multiples of Private Equity Transactions

EV/EBITDA Multiples by Enterprise Value Range



Source: GF Data

Shifting Dynamics of M&A and Valuations:

- Average spreads between deal sizes narrowed in Q3 2024, with declines in average valuations across all size tiers except for deals valued between US\$50M and US\$100M, which saw a 0.1x increase. Larger transactions valued between US\$100M and US\$500M experienced the steepest valuation declines, reflecting a continued emphasis on add-on investments over new platform acquisitions as private equity groups focus on enhancing existing portfolios.
- Add-on investments accounted for more than 42.0% of deal activity in Q3 2024, reflecting a continued focus on improving portfolio companies rather than launching new platform investments. This marks a slight decline from 44.0% in the first half of the year, as private equity firms adjusted their strategies.
- Increased add-on activity supported valuations for smaller deals, with companies valued between **US\$10M and US\$25M averaging 6.4x in Q3**, up from 6.0x in 2023 and exceeding the historical average of 5.9x. Meanwhile, the valuation spread between deals valued at US\$10M to US\$100M and those at US\$100M to **US\$500M narrowed to 2.5x**, compared to 3.4x in 2023.
- Valuations in the manufacturing sector improved to 6.9x year-to-date 2024, up from **6.7x in 2023**, driven by smaller deals and higher valuations for transactions between **US\$50M** and **US\$100M**. Within the sector, **unbranded consumer** rose from 8.0x in 2023 to 8.6x, while business-to-business also increased to 6.5x, up from 6.2x. In contrast, branded consumer declined to 7.1x, compared to 7.3x in the prior year.

NOTE: All multiples mentioned above represent EV/EBITDA



Representative Sub-US\$2B Transactions During November 2024

Target			Buyer		Seller	Financial Information			
Name	Description	Sector	Name	Country	Name	Size (US\$M)	% Acquired	EV/ EBITDA	EV/ Revenue
POSEIDA THERAPEUTICS	* Provides therapeutics for patients with high unmet medical needs	Healthcare	Roche	USA	Multiple Sellers	\$1,500.0	100.0%	-	8.7x
Whitebridge Pet Brands	* Provides premium cat food and pet treats under Tiki Pets and Cloud Star brands	Consumer Staples	General Mills	USA	cloud s t a r.	\$1,450.0	100.0%	-	-
Personal Protective Equipment Business of Honeywell	* Provides personal protective equipment and industrial automation safety solutions	Industrials	PIP	USA	Honeywell	\$1,325.0	100.0%	-	-
KATE THERAPEUTIC	Provides therapies for muscle and heart diseases, enhancing tissue-specific delivery and gene regulation	Healthcare	U NOVARTIS	CHE	Multiple Sellers	\$1,100.0	100.0%	-	-
Advanced Diabetes Supply*	* Provides diabetes testing supplies, including continuous glucose monitors, insulin pumps, and glucose meters	Healthcare	Cardinal Health	USA	COURT	\$1,100.0	100.0%	-	-
Select Spectrum Assets of United States Cellular Corporation	d Provides spectrum licenses for wireless communication services	Communication Services	SAT&T	USA	U.S. Cellular	\$1,018.0	100.0%	-	-
Aerospace and Defense Electronic Businesses of Excelitas	* cs Provides advanced electronics and optical components for aerospace, defense, and space applications	Industrials	TELEDYNE TECHNOLOGIES INCORPORATED	USA	EXCELITAS TECHNOLOGIES	\$710.0	100.0%	-	-
GCHI GIANT CEMENT HOLDING INC.	* Provides Portland and masonry cements for construction projects	Materials	Heidelberg Materials	USA	Multiple Sellers	\$600.0	100.0%	-	-
Berry Specialty Tapes, LLC	* Provides pressure-sensitive tapes and adhesives	Materials	NAUTIC	USA	Berry	\$540.0	100.0%	-	-
INNOV	* Provides software platform for creation, delivery, and measurement of TV ads	Communication Services	• mediaocean	USA	Multiple Sellers	\$500.0	100.0%	-	3.3x
Hydradyne	* Provides hydraulic, pneumatic, and electromechanical motion control products and services for industrial applications	Industrials	APPLIED Industrial Technologies	USA	LOR, Inc.	\$272.0	100.0%	-	-

Source: Capital IQ, Dealogic

*Announced transactions pending approval and other customary closing conditions

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25

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...as well as with reputable funds, family-offices and privately





























Representative Global Engagements





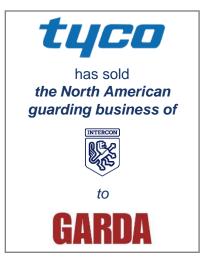






























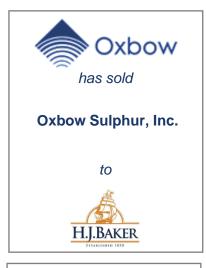




















































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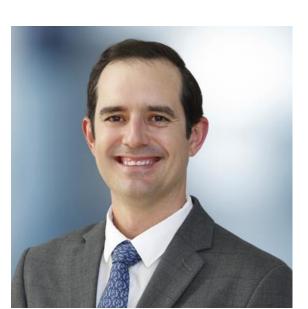
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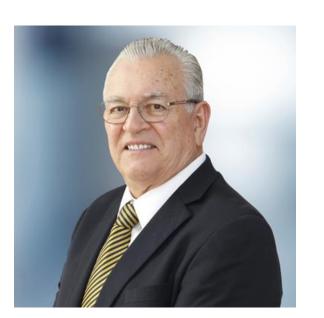
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