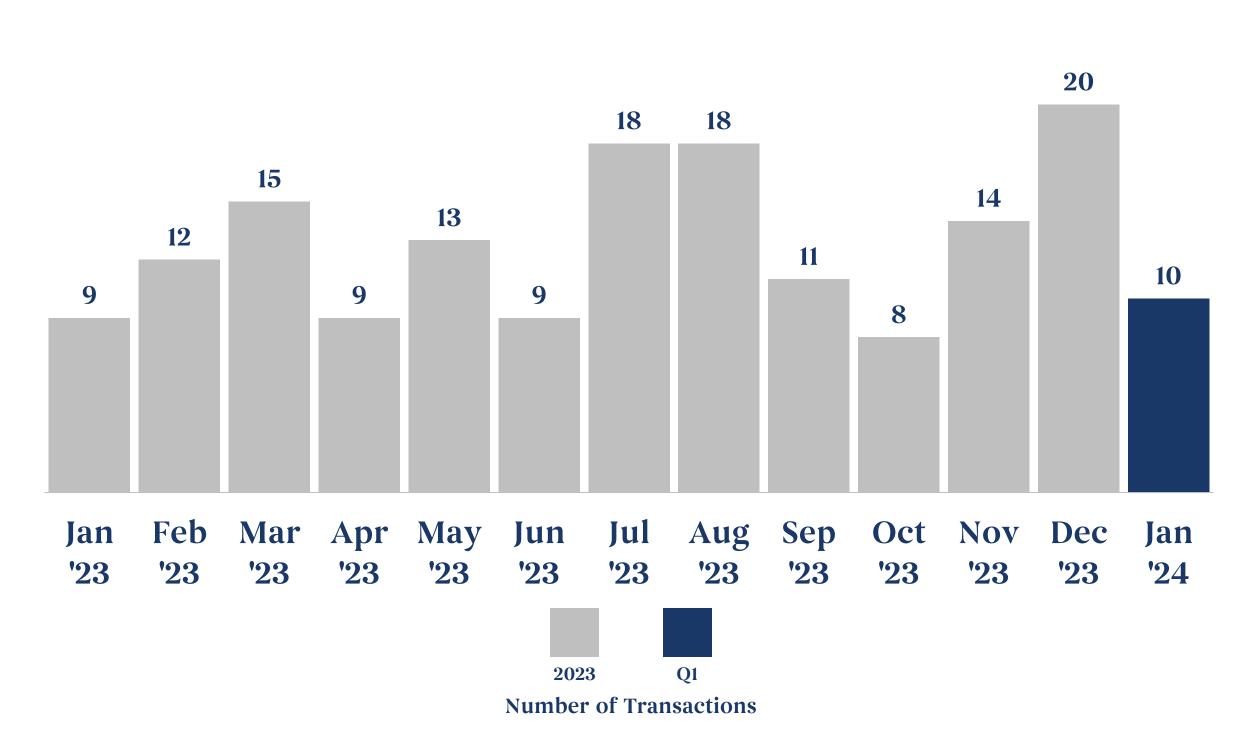


Summary of Mergers & Acquisitions in Mexico

In January 2024, 10 transactions were announced in Mexico, decreasing by 10 transactions versus the prior month. Compared to the same period last year, the volume of transactions increased by 1 transaction.

Disclosed Deal Volume in Mexico

of Transactions per Month

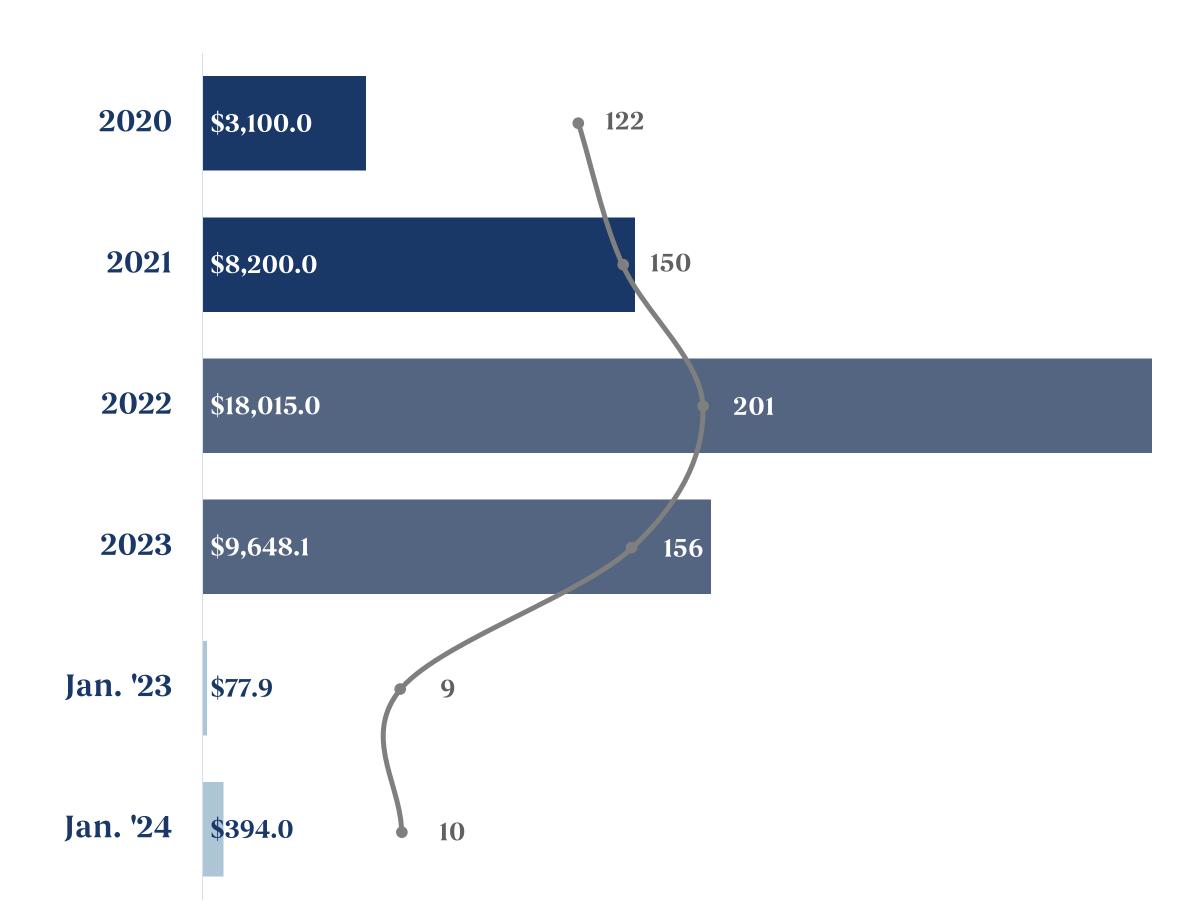


Disclaimer: the data presented in this report is comprised of transactions of mature-stage companies and excludes venture capital and capital raises. Additionally, some of the included transactions might still be subject to customary closing conditions and regulatory approvals.

Sources: Capital IQ, Companies' Press Releases, Mergermarket, TTR

Disclosed Deal Volume and Value in Mexico

Annual Transactions (US\$ million)

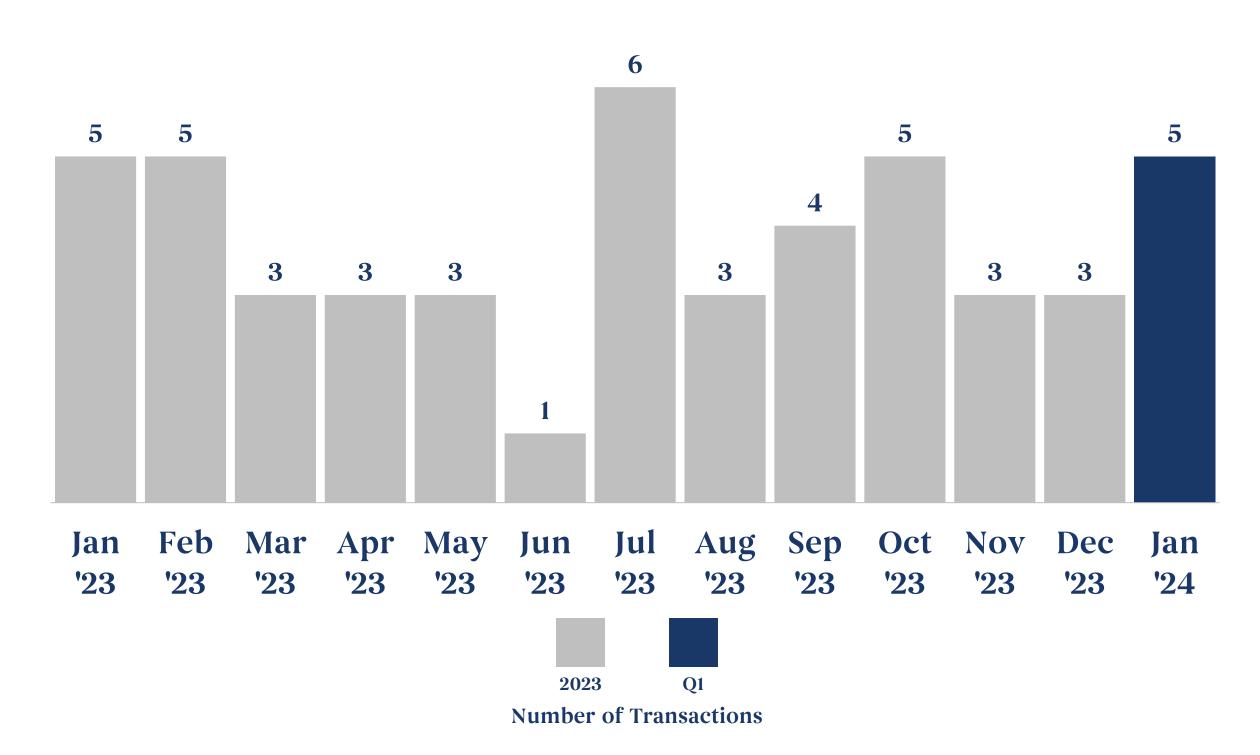


Summary of Transactions Abroad by Mexican-based Companies

In January 2024, **5 transactions** were announced by Mexican companies abroad, increasing by **2 transactions** versus the prior month. Compared to the same period last year, the volume of transactions stayed **consistent**.

Disclosed Deal Volume by Mexican Companies Abroad

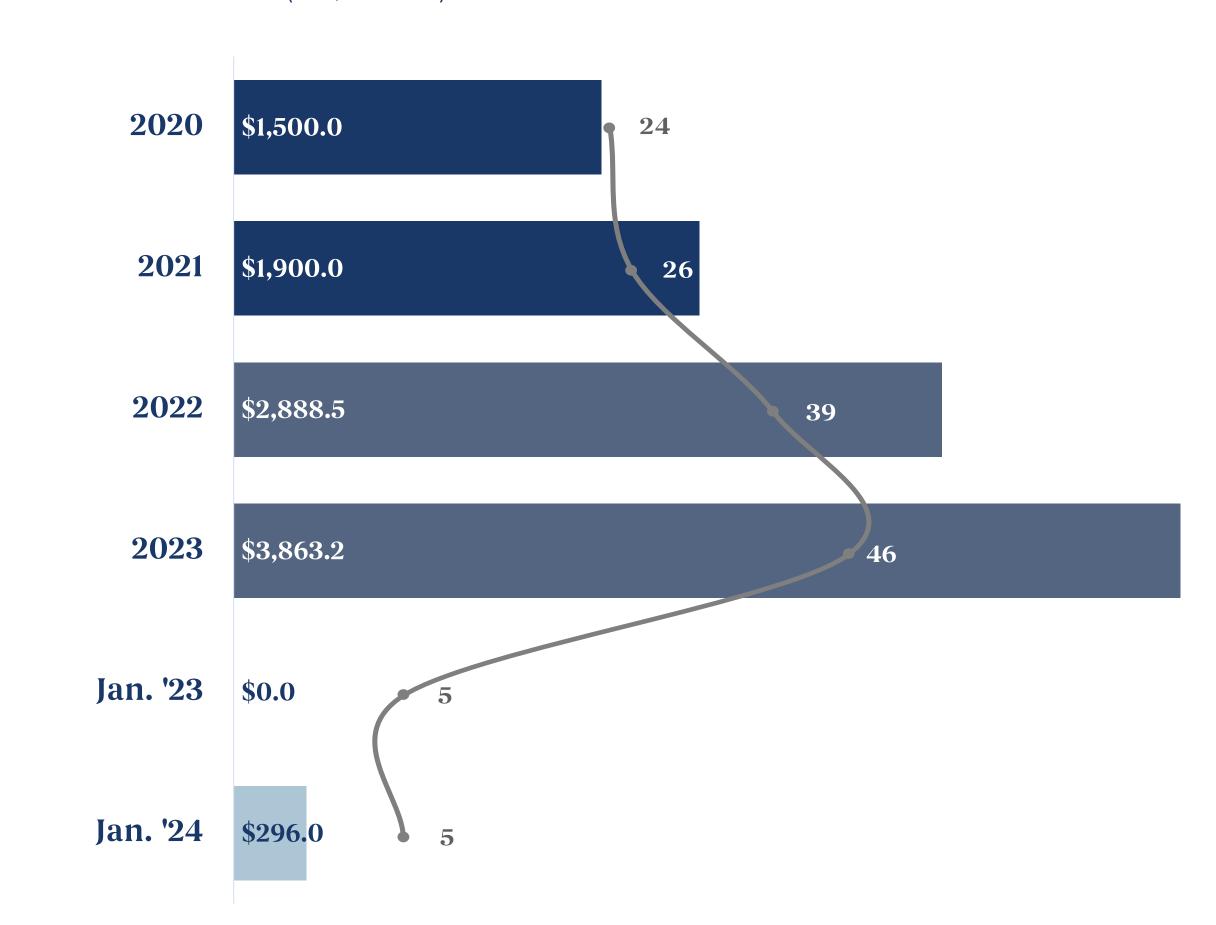
of Transactions per Month



Disclaimer: the data presented in this report is comprised of transactions of mature-stage companies and excludes venture capital and capital raises. Additionally, some of the included transactions might still be subject to customary closing conditions and regulatory approvals.

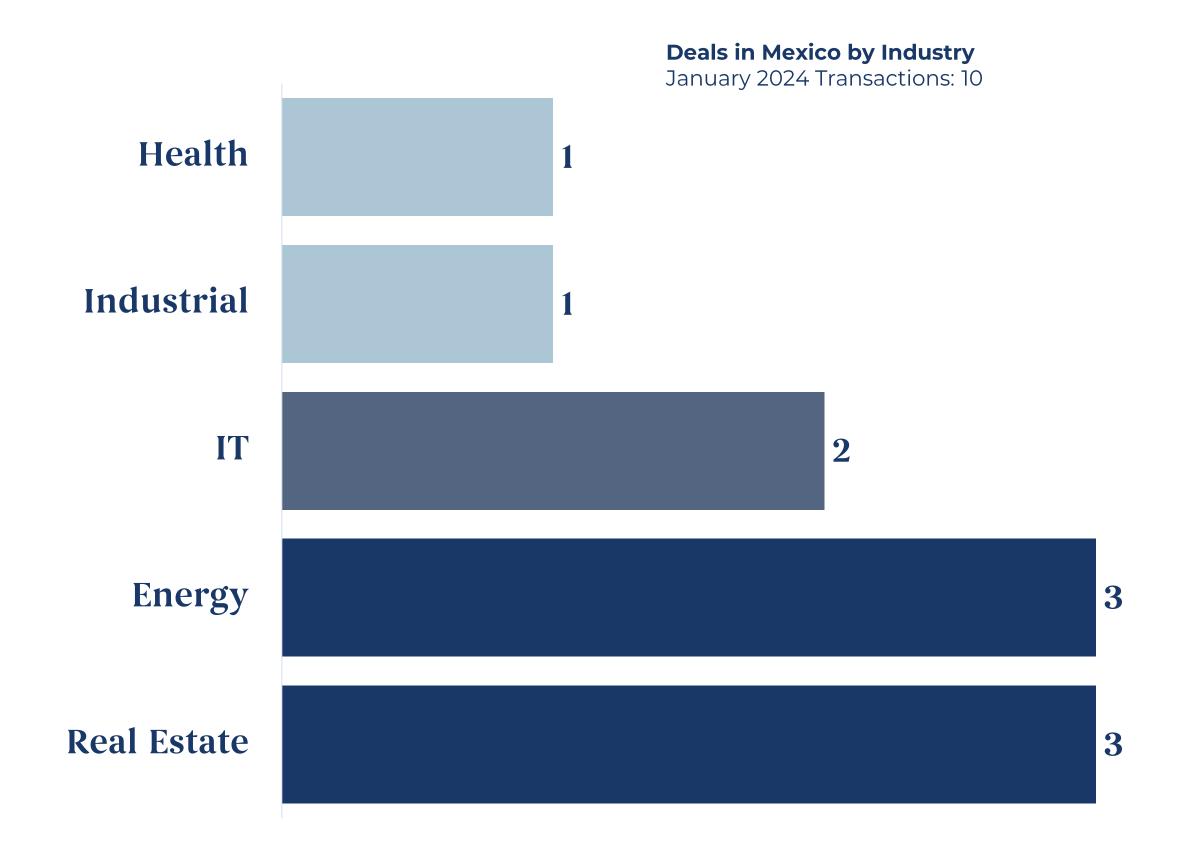
Sources: Capital IQ, Companies' Press Releases, Mergermarket, TTR

Disclosed Deal Volume and Value by Mexican Companies Abroad Annual Transactions (US\$ million)



Summary of Mergers & Acquisitions by Industry

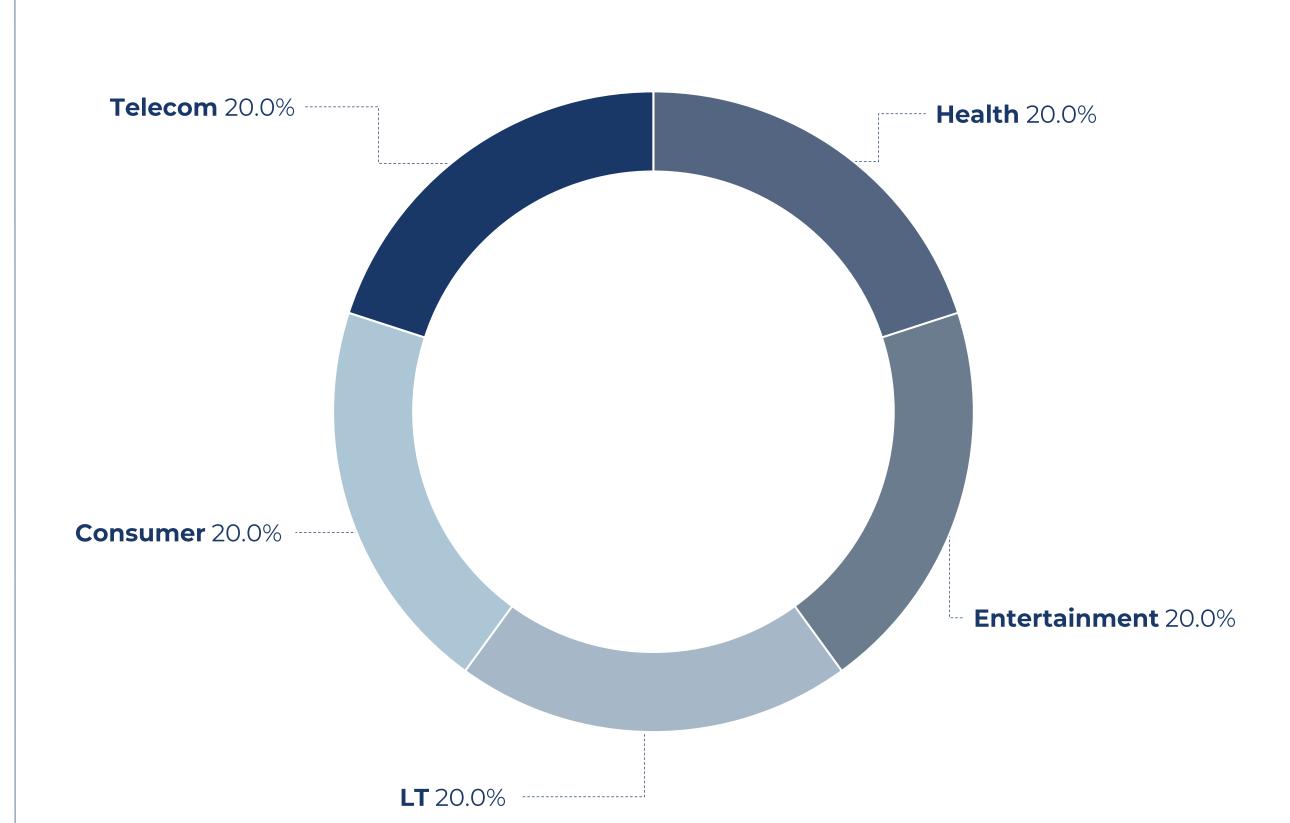
The **real estate** and **energy** industries led the domestic M&A activity in Mexico, with **3** announced transactions each as of January 2024, which represents **30.0%** of the total announced transactions.



Disclaimer: the data presented in this report is comprised of transactions of mature-stage companies and excludes venture capital and capital raises. Additionally, some of the included transactions might still be subject to customary closing conditions and regulatory approvals.

Starting the year, the Mexican market has seen 5 new transactions abroad in January 2024, spread **evenly** across the telecom, health, entertainment, LT and consumer sectors, signaling a promising and diverse beginning.

Mexican Companies' Transactions Abroad by Industry January 2024 Transactions: 5



Transactions in Mexico During January 2024 (1/2)

Target		Industry	Buyer		Country	Seller	Financial Information				
				Bayon	o o an in y	3 01101	Size (\$USDMM)	% Acquired	EV / EBITDA	EV / Revenue	
doc	Doc.com Operates a free mobile application that offers professional medical assistance and guidance, as well as psychological therapy	Health	SEC SILVER ROCK GROUP	Silver Rock Group Operates as an investment firm	UAE	-	\$300.0	ND	-	-	
Industrial Property in Monterrey	Industrial Property in Monterrey	Real Estate	TERRAFINA	FIBRA Terrafina Operates as a real estate investment trust	MEX	-	\$54.0	100.0%	-	-	
Wind Farm Fuerza Eólica San Matías	Wind Farm Fuerza Eólica San Matías	Energy	• • • ORION • • • FIBRA E	Orion Fibra E Operates as a real estate investment trust	MEX	^B Sabadell	\$32.2	100.0%	-	-	
Meliá Puerto Vallarta	Meliá Puerto Vallarta Operates a four-star hotel	Real Estate	Gaalata	Gaalata Acquires and manages establishments	MEX	MELIÃ	\$30.0	50.0%	-	-	
(ingrasys*	Ingrasys Technology S.A. de C.V. Provides cloud infrastructure that leverages innovative technology	IT	Cloud Network Technology Kft.	Cloud Network Technology Kft. Manufactures, processes, and sells case, heat dissipation modules, and consumer electronics products	HUN	-	\$10.0	100.0%	-		
Plot of Land in Monterrey	Plot of Land in Monterrey	Real Estate	Storage =	Fibra Storage Operates as a real estate investment trust	MEX	-	\$2.60	100.0%	-	-	
Renantis Mexico	Renantis Mexico Produces and sells electricity from renewable sources – wind, solar PV and, to a small extent, from waste-to-energy and biomass	Energy	Cubico	Cubico Sustainable Investments Owns, develops, builds, and manages wind, solar, and water infrastructure assets	GBR	Renantis	-	100.0%	-	-	
SOWITEC	Grupo Sowitec Develops and manages wind, photovoltaic and transmission line projects	Energy	Cubico	Cubico Sustainable Investments Owns, develops, builds, and manages wind, solar, and water infrastructure assets	GBR	-	-	ND	-	-	

Transactions in Mexico During January 2024 (2/2)

	Target	Industry	Buyer		Country	Seller	Financial Information			
			Size	Size (\$USDMM)	% Acquired	EV / EBITDA	EV / Revenue			
MAQUINTER EL ESPÍRITU DE LA CARRETERA	Maquinter Sells and distributes machinery for public works and construction	Industrial	BOMAG FAYAT GROUP	BOMAG Gmbh Manufactures machines for the compaction of soils, asphalt and stabilizers/recyclers, land milling machines as well as pavers	DEU	-	-	76.0%	-	-
Devoteam México	Devoteam México Offers consulting services focused on digital strategy, cloud technologies, cybersecurity and business transformation	IT	hiberus	Hiberus Tecnologia SL Operates as an IT consulting company that provides business and technology services	ESP	devoteam	-	100.0%	-	-

ND: Not Disclosed

Transactions Abroad by Mexican-based Companies During January 2024

Target		Country		Buyer	Industry	Seller	Financial Information			
							Size (\$USDMM)	% Acquired	EV / EBITDA	EV / Revenue
Vitalis Expertos en Inyectables	Vitalis S.A.C.I. Manufacturers and distributes generic injectable pharmaceuticals	COL	Laboratorios Sanfer®	Laboratorios Sanfer S.A. de C.V. Provides pharmaceutical products	Health	$\triangle (C)N$	\$280.0	100.0%	-	-
MISS * UNIVERSE	Miss Universe Organization Operates as a pageant organization committee	THA	LECACY HOLDING	Legacy Holding Operates as a corporation formed by subsidiaries in many industries, aiming to expand into new projects and territories	Entertainment	JKN GLOBAL GROUP GLOBAL CONTENT COMMERCE COMPANY	\$16.0	50.0%	-	-
Flash	Flash Mobile Operates as a mobile phone services company	COL	DJ (® Móvil	Diri Telecomunicaciones Provides mobile or cellular communication services, including the transmission of voice, data, text, and video via mobile devices.	Telecom	ACN	-	100.0%	-	-
amaritta food	Amaritta Food SL Develops and produces bakery products	ESP	BIMBO SALAHON MANOO MELOR	Grupo Bimbo, S.A.B. de C.V. Produces and distributes bakery products	Consumer	-	-	100.0%		
CGR	CG Railway LLC Consists of a rail shortline providing rail freight haul services between the U.S. and Mexico	USA	GrupoMéxico TRANSPORTES	GMéxico Transportes, S.A.B. de C.V. Offers general and intermodal rail freight services, ancillary terminal management and intra-terminal haulage services	Infrastructure	CA W	-	JV	-	-

Selected Transactions Highlights



"We are delighted to announce the completion of these transactions, which reinforce our commitment to delivering projects that will contribute to both reducing greenhouse gas emissions and driving Mexico's future economic growth."

Osvaldo Rance, Head of Mexico at Cubico Sustainable Investments



"Our investment in Vitalis is a clear example of ACON's reach throughout Latin America and our continued efforts to promote investments with high social impact and positive outcomes for all stakeholders: Vitalis will further its mission to provide high quality, efficient and safe pharmaceutical products throughout Latin America, keeping the focus on patients."

José Miguel Knoell, Managing Partner of ACON



"With the acquisition of Amaritta, we incorporate a very relevant company in the gluten-free bread segment, which allows us to add this product into our portfolio and continue investing in this category."

Grupo Bimbo



"This agreement, inside and outside Mexico, allows us great flexibility, because Flash Mobile is integrated with another provider, with other types of plans and technical characteristics, which allows us greater growth potential. It is a brand to grow throughout Latin America, for now Colombia and Peru."

Yago Amerlinck, Director of the Digital Department of Diri Telecommunications

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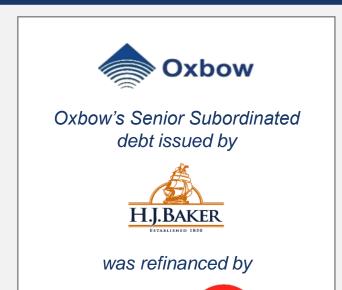
HOLDINGS



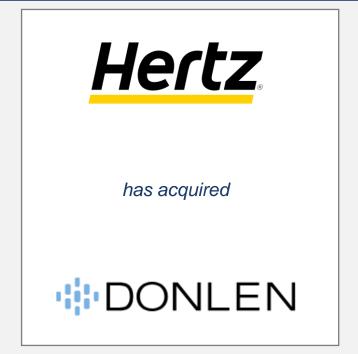








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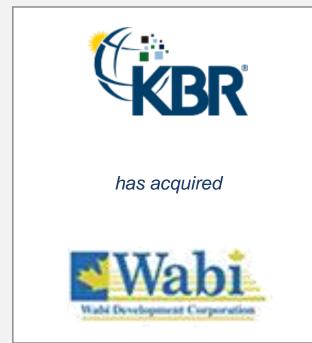




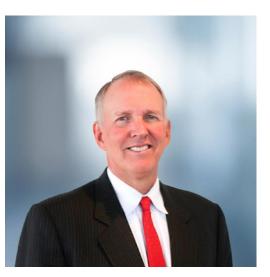












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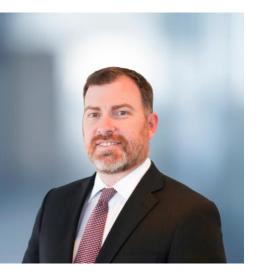


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University of Florida - BA in Political Science with High Honors



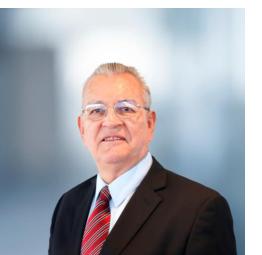
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