

L&T INDUSTRY Q2 2024 VALUATION UPDATE



## Introduction

We are pleased to share our Logistics & Transportation Industry Multiples Valuation Update for Q2 2024.

At Seale & Associates, we are committed to providing process-driven solutions designed to optimize value and achieve our client's strategic objectives in a range of transactions, including Mergers, Acquisitions, Divestitures and Carve-Outs, Business Sales, Recapitalizations, and Joint Ventures, among other corporate finance and strategy consulting services.

Over the course of 25+ years, we have successfully served clients all over the world, and we are delighted to continue providing investment banking advisory services to our clients who are looking to grow through acquisitions or optimize their portfolios through strategic divestitures.

Seale has extensive experience advising leading multinational companies, private equity firms, and family-owned businesses across a wide range of industries.

#### LOGISTICS & TRANSPORTATION Q2 2024



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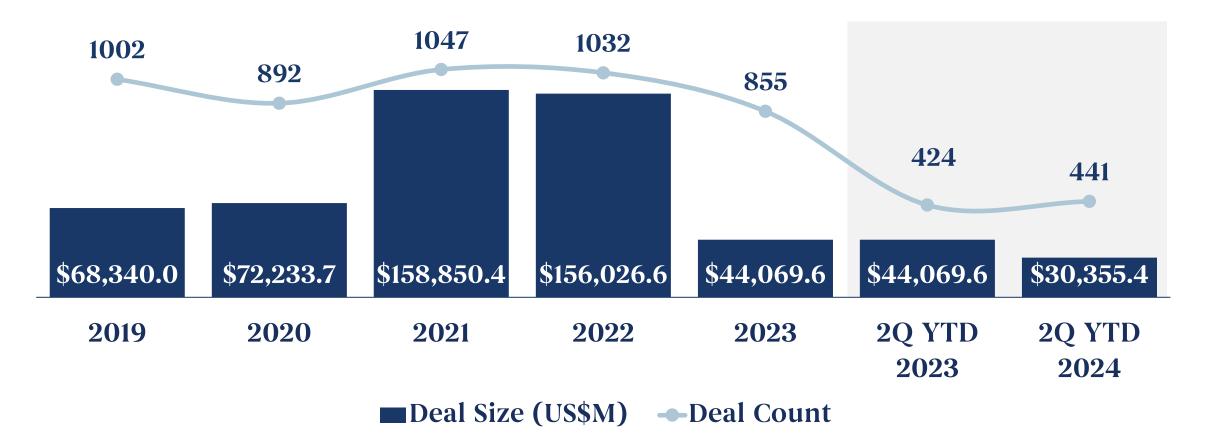


## L&T Industry Overview, M&A Trends and Market Intelligence

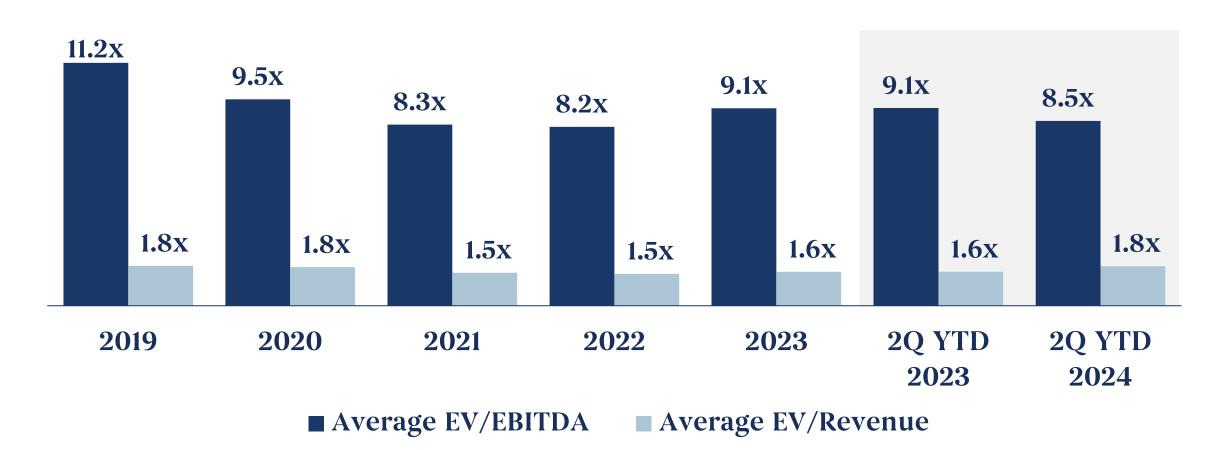
#### Logistics & Transportation Industry Overview

- The global L&T market is estimated at US\$5,960 billion in 2024 and is anticipated to reach approximately US\$8,040 billion by 2030, with an expected CAGR of 5.1%
- Small and medium-scale businesses are aiming to double their investments in technologies by 2025. Leading companies are digitalizing their supply chain systems. Logistics companies are moving their transportation management system (TMS) to the cloud
- M&A strategies are increasingly focusing on acquiring and integrating providers in fragmented segments of the transportation and logistics sector to create market-leading companies. This approach targets small to medium-sized companies with specialized capabilities in contract logistics, drayage, trucking, and freight forwarding
- Financial buyers are **purchasing undervalued assets**, positioning themselves advantageously during economic recoveries
- Strategic investors outpaced financial buyers in deals, as they were responsible for 80.0% of all deal value compared to about 50.0% in the years pre-COVID
- Deals with strong technological components will be more appealing, and strategic buyers may be well-positioned to take advantage of such opportunities

#### L&T Industry M&A Deal Size and Volume



#### L&T Industry M&A Average EV/EBITDA and EV/Revenue

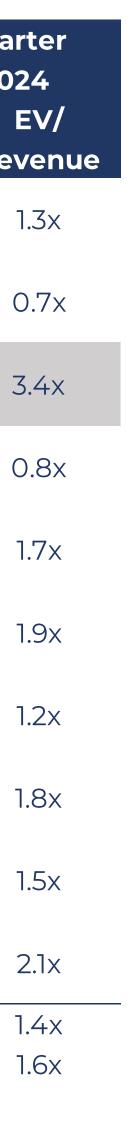


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## Air Freight & Logistics Global Comparable Public Companies

		<b>6 1</b>	Market	Enterprise	Revenue	EBITDA		Average BITDA	Second Jun. 30	Ŭ
Company		Country	Cap. US\$M	Value US\$M	US\$M	Margin	2022	2023	EV/ EBITDA	E Reve
Air Transport Services Group, Inc.	ATSG AIR TRANSPORT SERVICES GROUP	USA	\$905	\$2,650	\$2,055	26.5%	5.6x	4.5x	4.9x	٦.
C.H. Robinson Worldwide, Inc.	C.H. ROBINSON	USA	\$10,318	\$12,282	\$17,397	3.9%	10.8x	11.2x	18.2x	0.
Cargojet Inc.	CARGOJET	CAN	\$1,684	\$2,163	\$641	26.1%	10.7x	8.7x	13.0x	3.
Deutsche Post AG	Deutsche Post DHL Group	DEU	\$47,224	\$66,833	\$87,318	12.3%	5.5x	5.9x	6.2x	0.
DSV A/S	DSV	DNK	\$31,866	\$37,215	\$21,781	14.5%	12.1x	10.9x	11.8x	1.
Expeditors International of Washington, Inc.	Expeditors	USA	\$17,627	\$16,824	\$8,914	13.3%	7.2x	8.8x	14.2x	1.
FedEx Corporation	Feelex Corporation	USA	\$73,785	\$105,003	\$87,693	18.1%	5.4x	6.0x	6.6x	1.
Forward Air Corporation	<b>Forward</b>	USA	\$503	\$2,825	\$1,555	43.3%	4.7x	3.4x	4.2x	1.
United Parcel Service, Inc.	Ups	USA	\$117,083	\$136,991	\$89,502	16.3%	9.5x	9.0x	9.4x	1.
XPO, Inc.	<b>XPOLogistic</b>	S USA	\$12,348	\$16,251	\$7,855	17.2%	5.4x	7.4x	12.1x	2
Excluded from mean and median						Mean Median	6.2x 6.4x	6.7x 8.0x	7.9x 10.6x	1. 1.



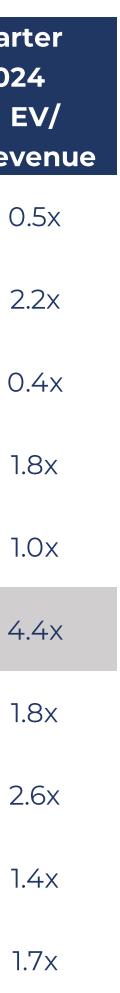


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## Sea Freight Global Comparable Public Companies (1/2)

			Market	Enterprise	Revenue	EBITDA		Average BITDA	Second Jun. 30	Ŭ
Company		Country	Cap. US\$M	Value US\$M	US\$M	Margin	2022	2023	EV/ EBITDA	E' Reve
A.P. Møller - Mærsk A/S	🔀 MAERSK	DNK	\$27,024	\$24,881	\$49,213	15.6%	2.0x	1.0x	3.2x	0.
Costamare Inc.	COSTAMARE INC.	MCO	\$1,960	\$3,753	\$1,738	59.5%	6.2x	4.2x	3.6x	2.
Dampskibsselskabet Norden A/S	NORD	DNK	\$1,341	\$1,468	\$3,608	15.6%	3.0x	1.7×	2.6x	0.
Danaos Corporation		GRC	\$1,788	\$1,819	\$983	68.9%	3.9x	2.1x	2.7x	1.8
DFDS A/S	X DFDS	DNK	\$1,564	\$3,914	\$4,019	17.6%	8.1x	5.9x	5.5x	].(
Golden Ocean Group Limited	GOLDEN OCEAN"	BMU	\$2,760	\$4,074	\$936	46.0%	4.4x	5.6x	9.5x	4.
Hapag-Lloyd Aktiengesellschaft	Hapag-Lloyd	DEU	\$32,636	\$32,160	\$17,755	18.8%	3.6x	1.9x	9.6x	1.8
Kirby Corporation	KIRBY	USA	\$6,980	\$8,136	\$3,149	21.3%	14.0x	11.2x	12.1x	2.
Kuehne + Nagel International AG	KUEHNE+NAGEL	) СНЕ	\$34,022	\$34,547	\$25,241	10.6%	7.1x	7.9x	12.9x	1.4
Matson, Inc.	Matson.	USA	\$4,475	\$5,149	\$3,112	20.9%	2.4x	3.3x	7.9x	1.'

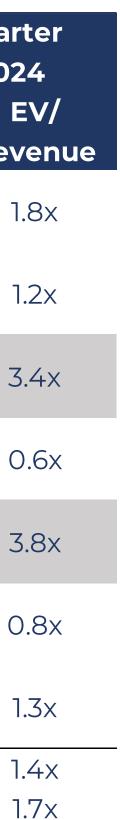




## Sea Freight Global Comparable Public Companies (2/2)

Company		Country	Market	Enterprise Value	Revenue	EBITDA		Average BITDA	Second Jun. 3	
Company		country	Cap. US\$M	US\$M	US\$M	Margin	2022	2023	EV/ EBITDA	E Reve
Mitsui O.S.K. Lines, Ltd.	Mitsui O.S.K. Lines	JPN	\$10,859	\$18,251	\$10,126	19.3%	2.9x	3.4x	9.3x	1.8
Nippon Yusen Kabushiki Kaisha	NIPPON YUSEN KAISHA	JPN	\$13,311	\$18,291	\$14,849	17.4%	2.2x	2.3x	7.1x	٦.:
MISC Berhad	MISC BERNAD	MYS	\$8,062	\$10,803	\$3,144	32.4%	10.9x	8.8x	10.6x	3.
Orient Overseas (International) Limited		HKG	\$10,715	\$5,419	\$8,344	20.9%	1.8x	0.3x	3.1x	Ο.
Star Bulk Carriers Corp.	<b>STAR BULK</b>	GRC	\$2,775	\$3,748	\$985	40.7%	3.8x	5.0x	9.4x	3.
Grupo TMM, S.A.B.		MEX	\$47	\$61	\$75	9.1%	4.6x	3.4x	8.9x	0.
Wallenius Wilhelmsen ASA	• Wallenius Wilhelmsen	NOR	\$4,320	\$6,543	\$5,149	34.4%	7.3x	4.0x	3.7x	1.
Excluded from mean and median						Mean	4.2x	3.5x	6.2x	].4
						Median	3.9x	3.4x	7.9x	1.'





## **Road Transportation Global Comparable Public Companies (1/2)**

Compony		Country	Market	Enterprise Value	Revenue		,		Second Jun. 30	
Company		Country	Cap. US\$M	US\$M	US\$M	Margin	2022	2023	EV/ EBITDA	E Reve
ArcBest Corporation	<u>ArcBest</u>	USA	\$2,509	\$2,686	\$4,358	8.7%	4.2x	5.2x	7.0x	0.
Grupo Traxión, S.A.B. de C.V.	TRAXION	MEX	\$837	\$1,424	\$1,483	17.5%	6.1x	7.0x	5.5x	1.0
Heartland Express, Inc.		USA	\$975	\$1,229	\$1,115	24.3%	6.0x	5.0x	4.5x	1.
J.B. Hunt Transport Services, Inc.	J.B. HUNT	USA	\$16,511	\$18,204	\$12,340	13.4%	8.9x	9.7x	11.0x	1.
Knight-Swift Transportation Holdings Inc.		USA	\$8,068	\$11,077	\$7,621	14.5%	6.1x	7.4x	10.0x	1.
Landstar System, Inc.	LANDSTAR	USA	\$6,597	\$6,185	\$5,051	7.1%	9.5x	11.7x	17.4x	1.1
Marten Transport, Ltd.	MARTEN.	USA	\$1,501	\$1,428	\$1,044	18.5%	6.5x	6.6x	7.4x	1.4
NTG Nordic Transport Group A/S	NTG	DNK	\$929	\$1,100	\$1,184	9.9%	11.0x	9.3x	9.3x	0.
Old Dominion Freight Line, Inc.	RECEIT US	USA	\$38,373	\$37,872	\$5,970	33.5%	17.5x	19.4x	18.9x	6.





















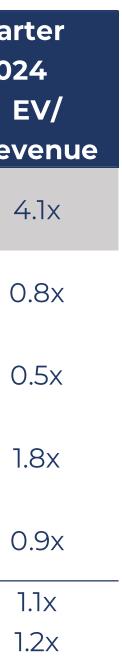




## **Road Transportation Global Comparable Public Companies (2/2)**

		Country	Market	Enterprise	Revenue	EBITDA		Average BITDA	Second Jun. 30	
Company		Country	Cap. US\$M	Value US\$M	US\$M	Margin	2022	2023	EV/ EBITDA	E Rev
Saia, Inc.	SALA	USA	\$12,578	\$12,774	\$3,104	23.1%	10.6x	13.4x	17.8x	4
Schneider National, Inc.	SCHNEIDER NATIONAL	USA	\$4,242	\$4,424	\$5,389	11.5%	4.4X	5.0x	7.1x	0.
Seino Holdings Co., Ltd.	SEINO	JPN	\$2,269	\$2,015	\$3,998	7.3%	2.6x	5.0x	6.9x	0
TFI International Inc.	<b>TFI</b> International	CAN	\$12,257	\$14,277	\$8,015	14.7%	9.1x	9.4x	12.1x	٦.
Werner Enterprises, Inc.	<b>WERNER</b> ENTERPRISES	USA	\$2,272	\$2,884	\$3,220	13.3%	5.6x	6.5x	6.8x	0
Excluded from mean and median						Mean	7.0x	7.8x	8.0x	1.
						Median	6.3x	7.2x	8.4x	٦.

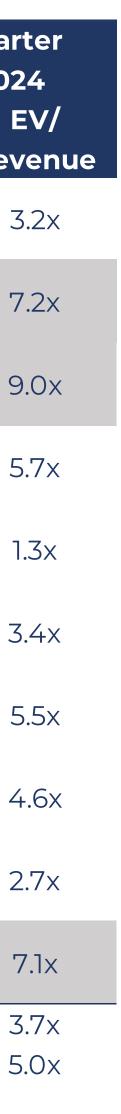




## Rail Freight Global Comparable Public Companies

Compony		Country	Market	Enterprise	Revenue	EBITDA		Average BITDA	Second Jun. 3	Ŭ
Company		Country	Cap. US\$M	Value US\$M	US\$M	Margin	2022	2023	EV/ EBITDA	E Reve
Aurizon Holdings Limited		N AUS	\$4,483	\$7,998	\$2,528	40.6%	7.1x	8.6x	7.8x	3.
Canadian National Railway Company		CAN	\$74,947	\$89,367	\$12,447	53.0%	14.1x	12.0x	13.6x	7.
Canadian Pacific Kansas City Limited	CP	CAN	\$73,440	\$90,355	\$10,090	51.1%	23.7x	19.4x	17.5x	9.
CSX Corporation		USA	\$65,392	\$83,045	\$14,632	49.5%	12.2x	10.7x	11.5x	5.
Daqin Railway Co., Ltd.	太秦铁路 DAQIN BAILWAY CO., LTD.	CHN	\$17,308	\$13,758	\$10,933	24.6%	4.6x	4.9x	5.1x	٦.
GMéxico Transportes, S.A.B. de C.V.	GrupoMéxico TRANSPORTE	MEX	\$8,769	\$10,746	\$3,177	44.0%	8.1x	7.9x	7.7×	3.
Norfolk Southern Corporation	NORFOLK SOUTHERN	USA	\$48,501	\$65,966	\$12,092	43.6%	12.0x	10.7x	12.5x	5.
Rumo S.A.	rumอ	BRA	\$6,903	\$9,614	\$2,108	52.9%	13.1x	11.2x	8.6x	4.
Trinity Industries, Inc.		USA	\$2,449	\$8,537	\$3,151	22.1%	17.2x	15.6x	12.3x	2.
Union Pacific Corporation		USA	\$138,046	\$170,367	\$24,138	49.6%	14.3x	13.3x	14.2x	7
Excluded from mean and median						Mean Median	10.7x 12.6x	9.9x 11.0x	9.9x 11.9x	3. 5.







## **3PL Global Comparable Public Companies (1/2)**

		Country	Market	Enterprise	Revenue	EBITDA	Annual Average EV/EBITDA		Second Qua Jun. 30, 20	
Company		Country	Cap. US\$M	Value US\$M	US\$M	Margin	2022	2023	EV/ EBITDA	E Reve
Agility Public Warehousing Company K.S.C.P.	Agility	KWT	\$2,321	\$6,323	\$4,462	17.4%	20.3x	15.4x	8.1x	1.4
Andlauer Healthcare Group Inc.	HEALTHCARE GROUP		\$1,121	\$1,162	\$471	24.0%	18.2x	12.4x	10.3x	2.
Being Holdings Co., Ltd.	Being Group	JPN	\$100	\$120	\$171	9.2%	7.5x	7.6x	7.6x	0.
C.H. Robinson Worldwide, Inc.	C.H. ROBINSON	USA	\$10,318	\$12,282	\$17,397	3.9%	10.8x	11.2x	18.2x	0.
DSV A/S	DSV	DNK	\$31,866	\$37,215	\$21,781	14.5%	12.1x	10.9x	11.8x	1.'
Expeditors International of Washington, Inc.	Expeditors	USA	\$17,627	\$16,824	\$8,914	13.3%	7.2x	8.8x	14.2x	1.9
GKE Corporation Limited	GKE CORPORATION LIMITED	SGP	\$43	\$75	\$81	22.8%	5.8x	4.8x	4.1x	0.
Hansol Logistics Co., Ltd.	Hansol	KOR	\$64	\$83	\$516	6.0%	2.5x	1.8x	2.7x	0.
Hub Group, Inc.	Hub Group	USA	\$2,683	\$3,045	\$4,050	10.2%	5.9x	4.7x	7.4x	0.
Kerry Logistics Network Limited		HKG	\$1,741	\$2,291	\$6,071	9.6%	4.7x	3.8x	3.9x	0.

























## **3PL Global Comparable Public Companies (2/2)**

		Country	Market	Enterprise	Revenue	EBITDA		Average BITDA	Second Jun. 30	Ŭ
Company		Country	Cap. US\$M	Value US\$M	US\$M	Margin	2022	2023	EV/ EBITDA	E Rev
Kuehne + Nagel International AG	KUEHNE+NAGEL	СНЕ	\$34,022	\$34,547	\$25,241	10.6%	7.1x	7.9x	12.9x	1.4
Landstar System, Inc.	LANDSTAR	USA	\$6,597	\$6,185	\$5,051	7.1%	9.5x	11.7x	17.4x	1.
Mahindra Logistics Limited	mahindra Logistics	IND	\$454	\$535	\$676	3.8%	19.6x	14.1x	20.7x	0.
Nippon Express Holdings,Inc.	NEX NIPPON EXPRESS	JPN	\$3,997	\$7,559	\$14,173	9.6%	4.6x	3.6x	5.5x	0.
Radiant Logistics, Inc.	RADIANT	USA	\$261	\$291	\$829	4.8%	5.9x	4.5x	7.4x	Ο.
SBS Holdings, Inc.	SBS GROUP	JPN	\$662	\$1,260	\$2,654	6.8%	7.3x	5.6x	7.0x	0.
SG Holdings Co.,Ltd.	SoH	JPN	\$5,768	\$5,458	\$8,291	9.5%	8.5x	7.5x	7.0x	0.
Sinotrans Limited	SINOTRANS	CHN	\$5,042	\$5,698	\$14,246	4.8%	5.8x	6.8x	8.4x	0.
Transport Corporation of India Limited		IND	\$845	\$821	\$496	11.8%	12.1x	11.3x	14.1x	٦.'
XPO, Inc.	XPO	USA	\$12,348	\$16,251	\$7,855	17.2%	5.4x	7.4x	12.1x	2
Excluded from mean and median						Mean Median	7.2x 7.2x	7.4x 7.5x	8.2x 7.9x	0.



























## Sea Freight & Logistics - Global Transactions

Date	Target	Country	Description	Buyer	Seller	% Acquired	Size US\$M	EV/ EBITDA	EV/ Revenue
Jun-24	ADMARK Shipping Solutions Ltd	GBR	Provides sea logistics and global freight forwarding	<b>Contraction</b> • temperature controlled logistics •	-	100.0%	-	-	_
May-24*	TERMINAL XXXIX	BRA	Operates dry bulk port terminal	Multiple Buyers	rumo	50.0%	\$105.7	-	-
May-24*	PNSL Berhad	MYS	Provides ship chartering, operating, and bulk cargo handling services	SWA Shipping Sdn Bhd	<b>POS</b> Logistics	100.0%	\$26.2	-	-
May-24	ARTHUR SMITH LTD SHIPS AGENCY - PORT OPERATIONS - OFFSHORE A JOHN GOOD GROUP COMPANY	GBR	Provides ship agency, freight forwarding, customs clearance, and port operations	DAN SHIPPING & CHARTERING LTD	-	100.0%	-	-	-
Apr-24	HIPPING & LOGISTICS	ITA	Provides international freight forwarding and logistics solutions	SCAN GLOBAL LOGISTICS	-	100.0%	-	-	-
Apr-24*	<b>Flinders</b> Logistics	AUS	Provides multi-modal logistics and stevedoring services	AURIZON	Flinders Port Holdings	100.0%	-	-	-

\*Announced transactions pending approval and other customary closing conditions





## **Road Transportation – Global Transactions**

Date	Target	Country	Description	Buyer	Seller	% Acquired	Size US\$M	EV/ EBITDA	Re
Jun-24		USA	Provides transportation and logistics services	RXO	ups	100.0%	\$1,025.0	11.9x	
Jun-24	Entreposage Marco Inc.	CAN	Provides transportation of food-grade liquids	<b>TFI</b> International	-	100.0%	-	-	
Jun-24	Anderson Transportation & Logistics, LLC.	USA	Provides transportation and logistics services	FLS TRANSPORT	-	100.0%	-	-	
Jun-24	Operations of Cascade Transportation	USA	Provides customized and international transportation and logistics services	RADIANT.	Cascade Transportation	100.0%	-	-	
May-24	FREIGHT WAYS	USA	Provides transportation and logistics services	CHARTHOUSE	-	100.0%	-	-	
Apr-24*	FOGTMANN	DNK	Provides logistics and transportation services	Blue Logistics Group	-	>50.0%	-	-	
Apr-24	Cowen LINE INC.	USA	Provides truckload carrier services	TOTAL SERVICE CARRIER	-	100.0%	-	-	
Apr-24*	International transport network of Ekol	TUR	Provides transportation and logistics services	X DFDS	8 6 100. yel	100.0%	\$276.5	7.6x	
Apr-24		FRA	Provides transportation and logistics services	STELLANTIS	-	60.0%	-	-	
Apr-24*	ROLAND	AUT	Provides transportation and logistics services		-	51.0%	-	-	

\*Announced transactions pending approval and other customary closing conditions







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## **3PL – Global Transactions (1/2)**

Date	Target	Country	Description	Buyer	Seller	% Acquired	Size US\$M	EV/ EBITDA	EV/ Revenue
Jun-24	Operations of DVA Associates, Inc.	USA	Provides a full range of domestic and international transportation and logistics services	RADIANT.	STAFFING TRAINING MANAGED SERVICES PROJECT MANAGEMENT CALIBRATION	100.0%	-	-	-
May-24	Ş	GBR	Provides 3PL logistics services	SHILLING GROUP	-	100.0%	\$3.5	-	-
May-24	Assets of D+S Distribution, Inc.	USA	Provide 3PL logistics, warehousing, and distribution services	Total Distribution, Inc.	DISTRIBUTION SERVICES, INC.	100.0%	-	-	-
May-24	Assets of Integrated Logistics Services, Inc.	USA	Provides LTL, truckload, international, and 3PL services	Total Distribution, Inc.	Integrated Logistics Services Inc.	100.0%	-	-	-
Apr-24*	NYTX	USA	Provides warehousing and transportation services	Joyed Logistics Services Inc. A JAYUD GROUP COMPANY Nasdaq: JYD	-	51.0%	-	-	-
Apr-24	- För kreativ service och logistik	SWE	Provides 3PL and warehouse services		-	100.0%	-	-	-
Apr-24	HESNAULT Ser Group	FRA	Provides international logistics and freight forwarding services	MY LOGISTICS PARTNER	-	100.0%	-	-	-
Apr-24	BRUMMER	DEU	Provides temperature-controlled transport and storage logistics	DACHSER Intelligent Logistics	-	100.0%	_	-	-





## **3PL - Global Transactions (2/2)**

Date	Target	Country	Description	Buyer	Seller	% Acquired	Size US\$M	EV/ EBITDA Re
Apr-24	Assets and Operations of Viking Worldwide	USA	Provider logistics chain services	RADIANT.	Viking Worldwide	100.0%	-	-
Apr-24	cargobarn	USA	Provides full truckload freight brokerage, expedited, drayage, and specialized logistics services		-	100.0%	-	-
Apr-24	CLX LOGISTICS THE WORLD LEADER IN CHEMICAL LOGISTICS	USA	Provides 3PL services, transportation management, and intermodal transportation	Quantix®	-	100.0%	-	-
Apr-24	Your Quality Transportation Provider	USA	Provides 3PL logistics services	<b>OCCRE</b> SHIP LIKE A BEAST	-	100.0%	-	-

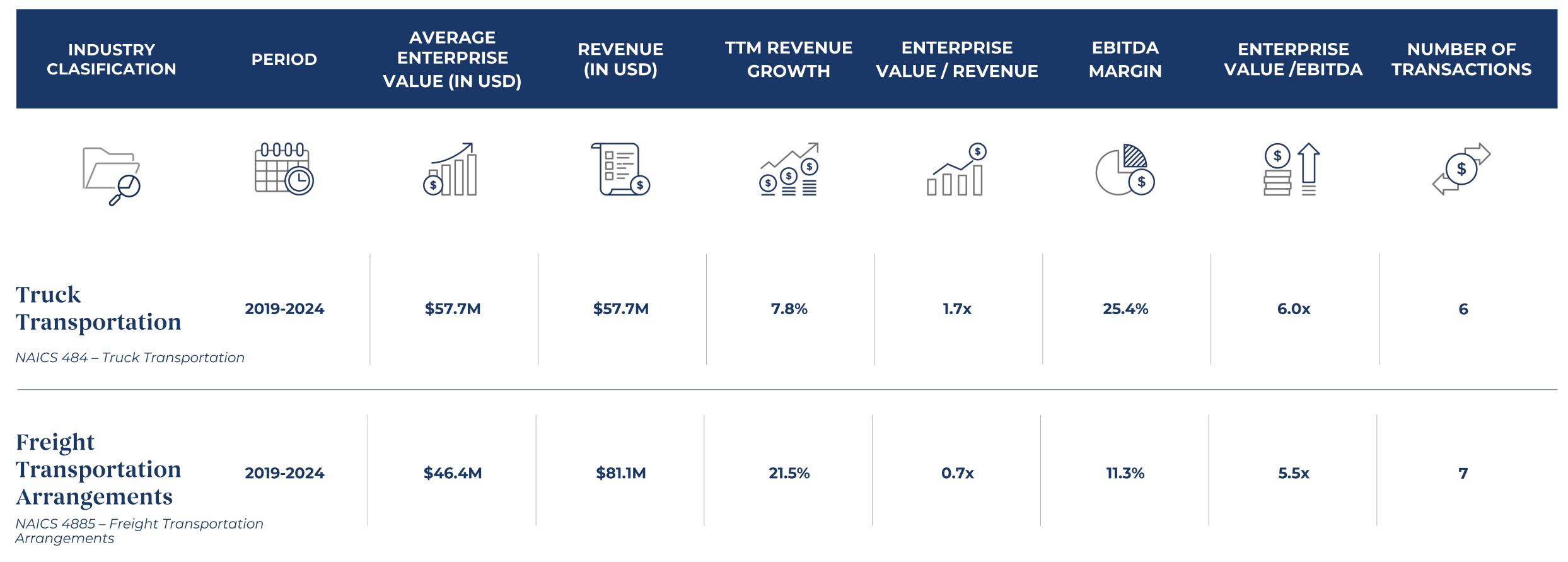
\*Announced transactions pending approval and other customary closing conditions





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## **Private Equity Transactions**



#### **Notes:**

- this blind approach, the data submitted is less likely to be biased or manipulated.

• Data obtained via GF Data, a subscription-based information platform, offering detailed information and metrics about the transactions of Private Equity funds in the U.S. • The data is provided under a blind confidential format. Users of the data are unable to identify the exact company and transaction corresponding to the transaction details. Given



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#### TARGET

New Transport Applications S.A de C.V. ("NTA")

#### **TRANSACTION TYPE** Sell-side advisory

#### INDUSTRIES

Logistics & Transportation

#### **GEOGRAPHY** Mexico City, Mexico

#### SITUATION

Seale & Associates acted as exclusive financial advisor to New Transport Applications S.A. de C.V. ("NTA") on the acquisition by Deutsche Post AG ("DHL"), a global leader in logistics.

#### **SEALE & ASSOCIATES' APPROACH**

Seale managed a competitive auction process with potential strategic and financial buyers. Seale's disciplined approach allowed our client to maintain momentum and negotiating leverage throughout the process and ensure closing at a premium value and more favorable terms.

#### OUTCOME

The process resulted in the successful acquisition of NTA by DHL, a global leader in logistics specialized in international shipping.

#### LOGISTICS & TRANSPORTATION Q2 2024

"(Seale) Represented us as a trusted advisor to reach our objectives"



#### has been acquired by

"Seale provided our company and its shareholders with valuable guidance on a wide range of important topics during this transaction and represented us as a trusted advisor to reach our objectives.'

**Rafael Figueroa CEO of NTA** 



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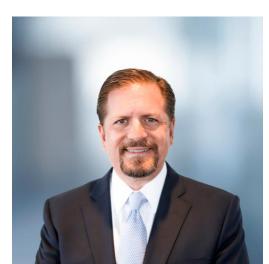
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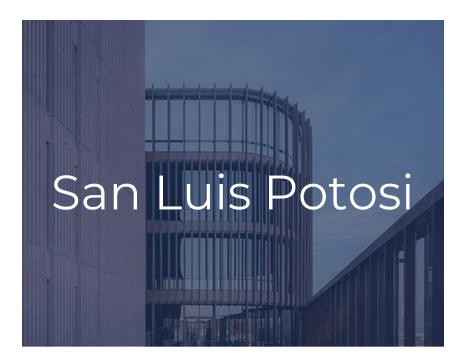
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