

Introduction

We are pleased to share our Industrial Automation Industry Multiples Valuation Update for Q4 2023.

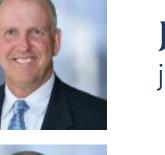
At Seale & Associates, we are committed to providing process-driven solutions designed to optimize value and achieve our client's strategic objectives in a range of transactions, including Mergers, Acquisitions, Divestitures and Carve-Outs, Business Sales, Recapitalizations, and Joint Ventures, among other corporate finance and strategy consulting services.

Over the course of 25+ years, we have successfully served clients all over the world, and we are delighted to continue providing investment banking advisory services to our Industrial Automation Industry clients who are looking to grow through acquisitions or optimize their portfolios through strategic divestitures.

Seale has extensive experience advising leading multinational companies, private equity firms, and family-owned businesses across a wide range of industries.

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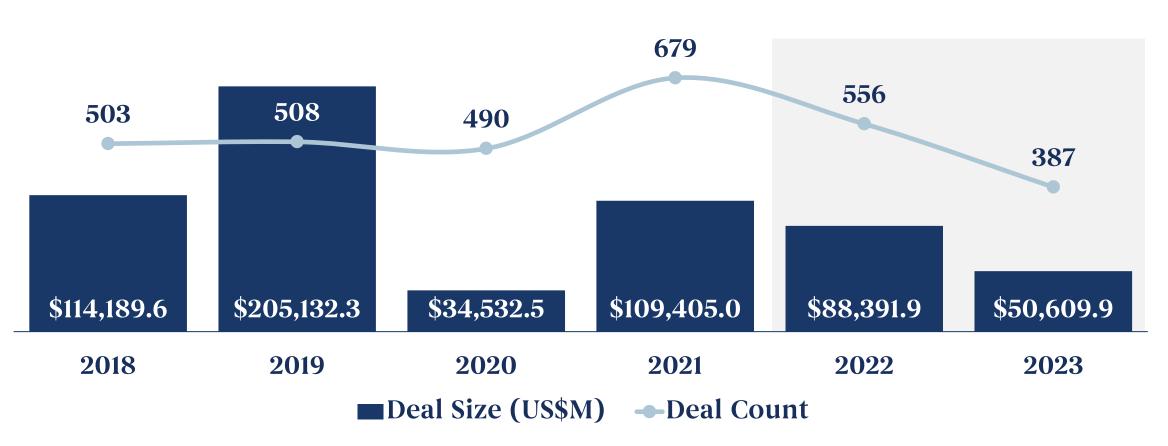


Industrial Automation's Industry Overview, M&A Trends and Market Intelligence

Industrial Automation M&A Trends and Market Intelligence

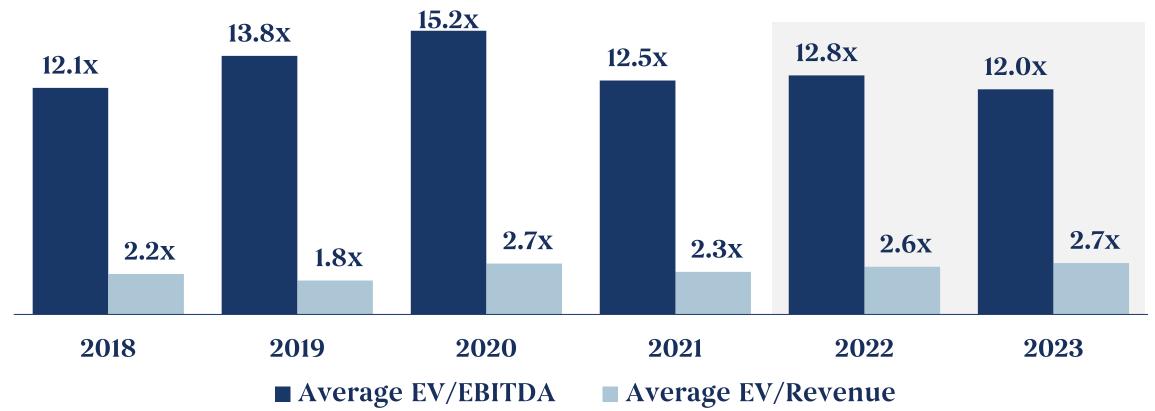
- The factory automation and industrial controls market is projected to experience a CAGR of 8.8%, increasing from US\$183.5B in 2023 to US\$279.8B by 2028 in terms of market size
- M&A activity has surged in the last five years, primarily driven by financial sponsors who initiate platform investments and subsequently concentrate on executing add-on acquisitions to expand their portfolio
- A frequent challenge involves locating skilled management and highly proficient employees to operate automation machinery, prompting companies to turn to acquisitions to acquire new talent
- With a growing standard for quality, and increasing labor costs, factories have been transitioning to **automation**. This shift not only reduces costs but also enhances the overall **quality** of the products
- The automotive industry is a major **player** in the global landscape of automated manufacturing facilities
- Thanks to advancements in **Industry 4.0 technology**, the demand for • automated solutions like **robots** has surged in various industrial domains. This progress empowers factories to operate round the clock, all year long, without human oversight
- The market experienced a disruption when the COVID-19 pandemic led to the shutdown of businesses and manufacturing facilities. However, it has been on the path to **recovery**, as the situation has underscored the essential role of automation in industrial production

Source: Mordor Intelligence, Market Research, Other Industry Reports



Industrial Automation Industry M&A Deal Size and Volume

Industrial Automation Industry M&A Average EV/EBITDA and EV/Revenue







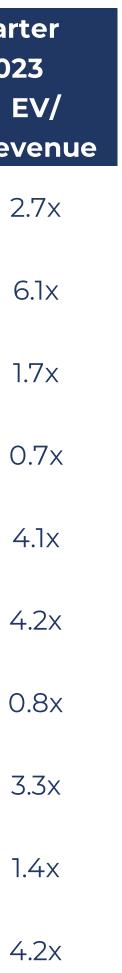


Industrial Automation Global Comparable Public Companies (1/2)

Con		Country	Market	Enterprise Value	Revenue	EBITDA	Annual Average EV/EBITDA		Fourth Quart Dec. 31, 2023		
	npany	Country	Cap. US\$M	US\$M	US\$M	Margin	2021	2022	EV/ EBITDA	E ^v Reve	
ABB Ltd	ABB	CHE	\$81,637	\$86,788	\$31,814	17.4%	19.4x	13.5x	15.6x	2.'	
AMETEK, Inc.		USA	\$38,056	\$39,544	\$6,492	31.6%	22.7x	18.3x	19.3x	6.	
Daifuku Co., Ltd.	DAIFUKU Always an Edge Ahead	JPN	\$7,501	\$7,105	\$4,295	10.4%	24.1x	15.9x	15.9x	1.5	
Datalogic S.p.A.	OIDOJATAGO	ITA	\$407	\$460	\$658	9.8%	15.1x	8.1x	7.1x	0.	
Emerson Electric Co.	EMERSON	USA	\$55,626	\$62,189	\$15,165	25.7%	15.1x	13.9x	15.9x	4.	
Honeywell International Inc.	Honeywell	USA	\$138,251	\$152,169	\$36,408	24.8%	19.5x	16.2x	16.8x	4.	
Mitsubishi Electric Corporation		JPN	\$29,693	\$28,817	\$36,908	11.1%	6.5x	5.8x	7.0x	0.	
Murata Manufacturing Co., Ltd.	INNOVATOR IN ELECTRONICS	JPN	\$40,114	\$37,277	\$11,187	25.9%	11.7×	8.0x	12.9x	3.	
OMRON Corporation	OMRON	JPN	\$9,196	\$8,771	\$6,188	11.2%	20.4x	13.2x	12.7x].4	
Rockwell Automation, Inc.	Rockwell Automation	USA	\$35,575	\$38,027	\$9,058	21.7%	25.8x	22.0x	19.3x	4.	

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Industrial Automation Global Comparable Public Companies (2/2)

		Country	Market Try Cap. US\$M Cap. SM	Revenue	EBITDA	Annual Average EV/EBITDA		Fourth Quart Dec. 31, 2023		
Company	Country			US\$M	Margin	2021	2022	EV/ EBITDA	E Reve	
Schneider Electric S.E.	Schneider Gelectric	FRA	\$112,692	\$128,629	\$39,496	19.9%	17.4x	14.8x	16.4x	3.
Siemens Aktiengesellschaft SIEMENS		DEU	\$147,802	\$192,828	\$85,961	17.5%	19.0x	15.7x	12.8x	2.
TE Connectivity Ltd.		CHE	\$43,664	\$46,730	\$16,034	22.7%	16.8x	11.7x	12.9x	2.
Yokogawa Electric Corporation	YOKOGAWA	JPN	\$4,983	\$4,430	\$3,583	17.7%	9.6x	10.8x	7.0x	1.:
						Mean	17.4x	13.4x	13.7x	2.
						Median	18.2x	13.7x	14.2x	2.8

Q4 2023



Industrial Automation – Q4 Global Transactions

Date	Target	Country	Description	Buyer	Seller	% Acquired	Size US\$M	EV/ EBITDA	Re
Dec-23	barth industrial automation	NLD	Provides engineering, vision, robotics, and automation services, intended for machine building and the food industry		-	100.0%	_	_	
Nov-23		USA	Provides conveyor equipment and related container-handling machinery and robotics	PROMACH"	-	100.0%	-	-	
Nov-23	Assets of Versatech LLC	USA	Offers manufacturing, engineering, machinery automation, and consulting solutions	DASCO [®]	ersatech	100.0%	-	-	
Nov-23	SÄHKÖ-ÄIJÄT TEOLLISUUS OY	FIN	Offers high-quality industrial electrical and automation installation services	INSTALCO	-	100.0%	-	-	
Nov-23	TOOLING & EQUIPMENT INTERNATIONAL	USA	Offers hot and cold box blowtubes, prototype castings, production tooling, fixtures, and automation systems	gm	-	100.0%	~\$100.0	-	
Nov-23	CO MOTION SOLUTIONS	USA	Offers automation and robotics solutions, focusing on motion-centric applications	🕖 Novanta	Frontenac	100.0%	\$189.0	-	
Nov-23		GBR	Designs and builds mechanical, electrical, instrumentation, controls, and automation (MEICA) solutions	GallifordTry	-	100.0%	\$8.6	_	
Oct-23	esco	DEU	Develops and distributes software solutions and integrated solutions for automated manufacturing and quality control	% SANDVIK	-	100.0%	-	-	
Oct-23	Excent LLC	USA	Operates as a packaging company that provides an automated robotic production line for packaging services	Sprecher Exercised	-	100.0%	-	-	
Oct-23		USA	Provides automation services to a wide range of industries, including life sciences, food and beverage, data centers, electric vehicles, and distribution and logistics	GROUP	-	100.0%	-	-	
Oct-23	GARBE	FRA	Manufactures multi-step automation systems tailored for injection molders in the automotive, medical, packaging, and household-appliance industries	SEPRC GROUP	-	100.0%	-	_	







Selected Transactions Commentary



"With the addition of Automation Group, E Tech Group expands its market-leading positions in automation of Life Sciences, Data Centers, Consumer Packaged Goods, and Food and Beverage industries."

Matt Wise, CEO of E Tech Group



"Motion Solutions is an exciting business with intelligent subsystem competencies within attractive medical and precision medicine markets. The business adds complementary motion subsystem solutions to Novanta's product portfolio, giving us greater exposure to leading OEM customers in markets such as spatial biology, genomics, proteomics, medical robotics, and lab automation."

Matthijs Glastra, Chair and CEO of Novanta



"In the context of increasing demand for automated lines equipped with more and more robots, it seemed obvious to us that Sepro Group could be the ideal partner to offer global reach and enhance our 25 years of experience in automation."

Dominique Garbe, Founder of Garbe Automatisme

INSTALCO has acquired G ÄHKÖ-ÄIJÄT **TEOLLISUUS OY**

"SÄT is a welcome addition to our industry group in Finland. The company has showcased mature leadership, a willingness to collaborate, and strong development within a niche of the Finnish market where continued investments are expected going forward. We see good opportunities for cross-selling and continued profitable growth." Sami Vanhamaki, Business Area Manager for Electrical Installations of Instalco Finland



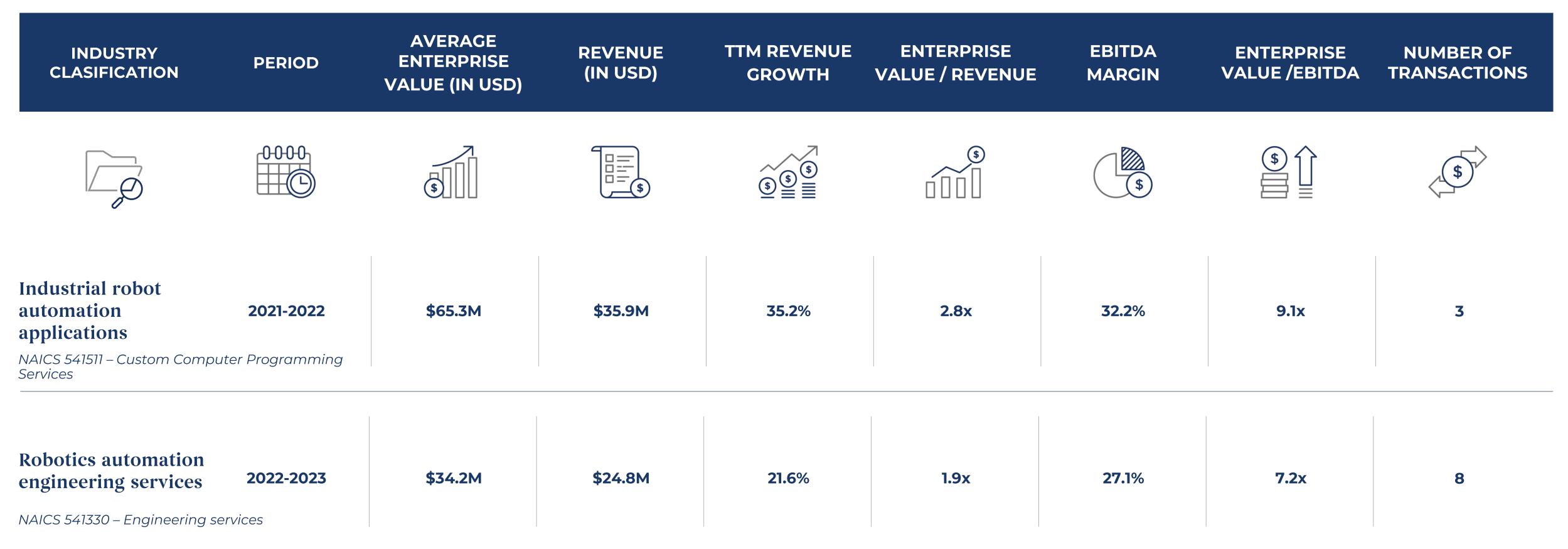








Private Equity Transactions



Notes:

- this blind approach, the data submitted is less likely to be biased or manipulated.

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• Data obtained via GF Data, a subscription-based information platform, offering detailed information and metrics about the transactions of Private Equity funds in the U.S. • The data is provided under a blind confidential format. Users of the data are unable to identify the exact company and transaction corresponding to the transaction details. Given



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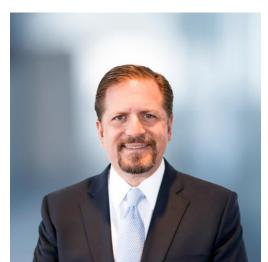


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Please contact us if you would like further information about M&A trends and/or specific transaction multiples for your industry. © Seale & Associates

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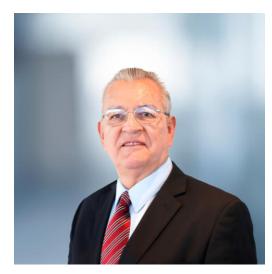


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