

Introduction

We are pleased to share our Cleaning Products Industry Multiples Valuation Update for Q4 2023.

At Seale & Associates, we are committed to providing process-driven solutions designed to optimize value and achieve our client's strategic objectives in a range of transactions, including Mergers, Acquisitions, Divestitures and Carve-Outs, Business Sales, Recapitalizations, and Joint Ventures, among other corporate finance and strategy consulting services.

Over the course of 25+ years, we have successfully served clients all over the world, and we are delighted to continue providing investment banking advisory services to our Cleaning Products Industry clients who are looking to grow through acquisitions or optimize their portfolios through strategic divestitures.

Seale has extensive experience advising leading multinational companies, private equity firms, and family-owned businesses across a wide range of industries.



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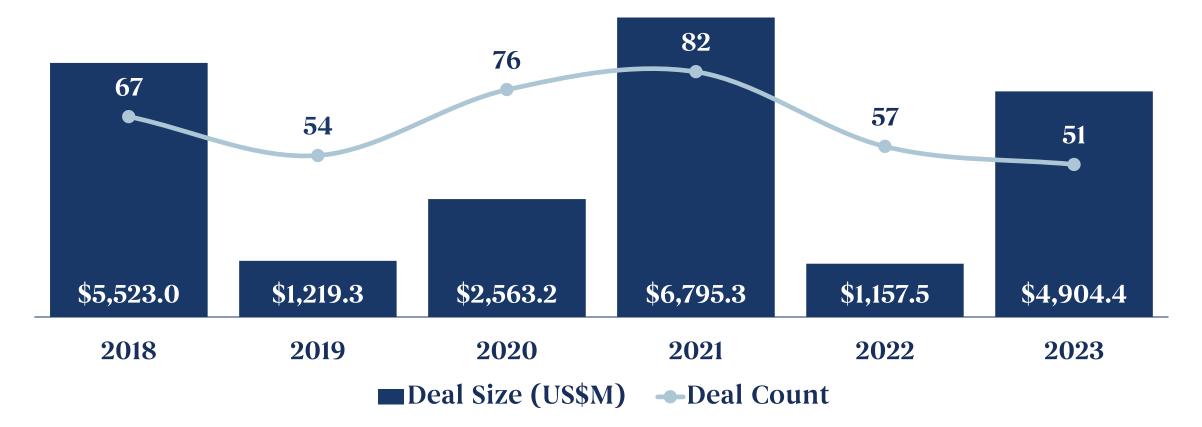
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Household Products Industry Overview, M&A Trends and Market Intelligence

Industry Overview

- The global household products market is expected to grow at a CAGR of 6.2% from 2024 to 2029
- Demand for cleaning products has risen significantly worldwide, due
 to heightened consumer awareness about sanitation and well-being.
 Primarily driven by the increasing consciousness among individuals
 about maintaining the household clean
- The growth of the surface cleaners' market is fueled by higher household spending and a focus on hygiene, with advanced formulations designed to protect various surfaces such as glass, mirror, stainless steel, and wood
- **Asia Pacific** is estimated to be the highest-growing region over the 2024-2029 forecast
- The North American market is expected to expand backed by rising environmental concerns, increasing the demand for safe and organic homecare products
- The real estate sector, household expenditure, and growth in housing units are some of the factors increasing sales of household cleaners in the United States
- Major market players are leveraging their online presence by selling products on their websites and utilizing popular social media sites to increase their visibility and reach

Household Products Industry M&A Deal Size and Volume



Household Products Key Trends



Growing demand for organic cleaning products eco-friendly, recyclable packaging



Urbanization, modern lifestyle and high demand for cleaning **drive** the household cleaners market



Diverse formats for cleaners: trigger sprays, aerosol cans, pump bottles



The transition from detergent powders to liquid forms, now overtaken by convenient **laundry pods**



Dishwashing liquids made from **naturally** derived ingredients, emphasizing renewable resources and recyclable packaging

Cleaning Products Industry Global Comparable Public Companies

	Country	Market	Enterprise	Revenue	EBITDA	Annual Average EV/EBITDA		Fourth Quarter Dec. 31, 2023		
Company		Country	Cap. US\$M	Value US\$M	US\$M	Margin	2021	2022	EV/ EBITDA	EV/ Revenue
Albaad Massuot Yitzhak Ltd	Albaad	ISR	\$64	\$301	\$460	9.2%	5.2x	11.7x	7.1x	0.7x
Bombril S.A.	BOM	BRA	\$110	\$190	\$304	16.6%	5.1x	5.0x	3.8x	0.6x
Jyothy Labs Limited Jyothy labs		IND	\$2,112	\$2,064	\$326	16.2%	18.6x	22.7x	39.1x	6.3x
McBride plc McBride		GBR	\$173	\$385	\$1,132	3.6%	4.6x	11.5x	9.4x	0.3x
Net Detergent JSC		VNM	\$58	\$50	\$67	11.1%	7.8x	7.6x	6.7x	0.7x
Niitaka Co., Ltd.	NIITAKA	JPN	\$79	\$52	\$150	6.9%	4.4x	4.3x	5.0x	0.3x
Peerapat Technology Public Company Limited	PEERAPAT	THA	\$17	\$27	\$31	17.0%	7.0x	7.9x	5.1x	0.9x
Prestal Holdings Limited	pental	AUS	\$46	\$48	\$79	9.6%	4.3x	4.3x	6.4x	0.6x
PZ Cussons plc		GBR	\$817	\$860	\$760	11.9%	11.3x	11.0x	9.5x	1.1×
Sano Bruno's Enterprises Ltd	sano°	ISR	\$779	\$624	\$572	13.9%	8.9x	9.9x	7.8x	1.1×
Excluded from mean and median						Mean Median	5.9x 6.1x	6.5x 8.9x	6.8x 6.9x	0.7x 0.7x

Source: Capital IQ

Seale & Associates

Cleaning Products Industry Global Comparable Public Companies (1/2)

		Callada	Market	Enterprise	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		Fourth Quarter Dec. 31, 2023	
Company		Country	Cap. US\$M	Value US\$M			2021	2022	EV/ EBITDA	EV/ Revenue
Church & Dwight Co., Inc.	ECO, MC	USA	\$23,298	\$25,295	\$5,868	22.1%	19.9x	19.7x	19.5x	4.3x
Colgate-Palmolive Company	COLGATE-PALMOLIVE	USA	\$65,631	\$73,572	\$19,457	21.8%	16.4x	16.3x	17.3x	3.8x
Ecolab Inc.	EC LAB°	USA	\$56,557	\$64,733	\$15,053	21.3%	24.5x	19.3x	20.2x	4.3x
Henkel AG & Co. KGaA	Henkel	DEU	\$31,756	\$33,763	\$24,771	12.8%	12.0x	9.5x	10.6x	1.4x
Kao Corporation	Kao	JPN	\$19,116	\$19,175	\$10,866	11.8%	12.3x	11.2x	15.0x	1.8x
Kimberly-Clark Corporation	C Kimberly-Clark	USA	\$41,063	\$48,709	\$20,431	20.9%	12.0x	13.4x	11.4x	2.4x
Kimberly-Clark de México, S. A. B. de C. V.	Kimberly-Clark de México	MEX	\$6,680	\$7,380	\$3,119	24.5%	10.1x	11.7×	9.6x	2.4x
Lion Corporation	life.love. LION	JPN	\$2,639	\$2,374	\$2,835	9.2%	11.4×	7.4×	9.1x	0.8x
Reckitt Benckiser Group plc	reckitt	GBR	\$49,291	\$59,020	\$19,120	25.3%	15.3x	16.0x	12.2x	3.1x
The Clorox Company	C The Clorox Company	USA	\$17,690	\$20,543	\$7,310	15.7%	15.2x	19.7x	17.9x	2.8x

Cleaning Products Industry Global Comparable Public Companies (2/2)

Company		Market Country		Enterprise Value	Revenue	EBITDA	Annual Average EV/EBITDA		Fourth Quarter Dec. 31, 2023	
		Country	Cap. US\$M	US\$M	US\$M	Margin	2021	2022	EV/ EBITDA	EV/ Revenue
The Procter & Gamble Company	P&G	USA	\$345,378	\$372,658	\$83,933	27.3%	16.8x	17.5x	16.2x	4.4x
Unilever PLC Unilever		GBR	\$120,959	\$150,545	\$65,883	19.8%	13.0x	12.5x	11.5x	2.3x
Excluded from mean and median						Mean	13.4x	12.8x	13.1x	2.3x
						Median	14.1x	14.7x	13.6x	2.6x

Cleaning Products Industry - Global Transactions

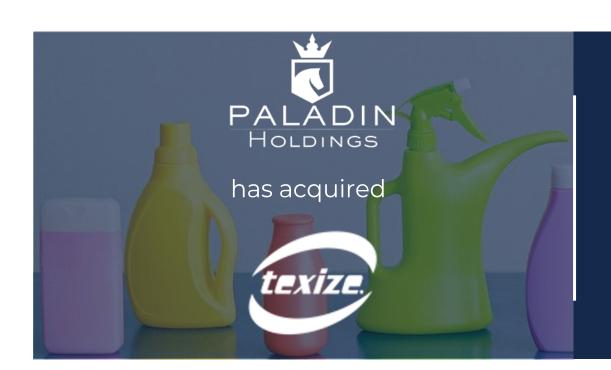
Date	Target	Country	Description	Buyer	Seller	% Acquired	Size US\$M	EV/ EBITDA	EV/ Revenue
Dec-23	QGP química	BRA	Manufactures and sales chemical products	innospec	-	100.0%	-	-	-
Nov-23	texize	USA	Produces and distributes, commercial, residential, and industrial cleaning products	PALADIN Holdings	-	100.0%	-	-	-
Oct-23	pci manufacturing	USA	Formulates and packages commercial, residential, and industrial cleaning products	LEWIS & CLARK CAPITAL	-	100%	-	-	-
Oct-23	GROW® Química e Farmacêutica	BRA	Manufactures certified hygiene and disinfection products	Sødel	-	100%	-	-	-

Selected Transactions Commentary



"This acquisition aligns with our long-stated M&A focus to further strengthen our Performance Chemicals segment and add a manufacturing base in South America. Following this acquisition, we continue to have an extremely strong, debt-free balance sheet and remain well-positioned for additional M&A, consistent shareholder returns, and organic growth investments."

Patrick S. Williams, President and CEO of Innospec, Inc.



"I am excited to see this next phase for Texize. Texize is well respected throughout our markets and, with the additional resources from Paladin Holdings, I believe Texize will strengthen its product offerings and increase production capacity to reach more customers."

Steve Gilliam, former owner of Texize



"We are delighted to partner with the PCI team and invest in a company that is instrumental in supporting key brands of its world-class customers."

Tim Spihlman, Managing Director at Lewis & Clark

Private Equity Transactions

INDUSTRY CLASIFICATION	PERIOD	AVERAGE ENTERPRISE VALUE (IN USD)	REVENUE (IN USD)	TTM REVENUE GROWTH	ENTERPRISE VALUE / REVENUE	EBITDA MARGIN	ENTERPRISE VALUE /EBITDA	NUMBER OF TRANSACTIONS
	0000	\$	\$	\$ \$ \equiv \text{\$}	\$	\$	\$ 1	\$
Soap, Cleaning Compound, and Toilet Preparation Manufacturing NAICS 3256 – Soap, Cleaning Toilet Preparation Manufactu		\$76.4M	\$46.5M	14.1%	2.4x	28.7%	8.1x	10
Soap and Other Detergent Manufacturing NAICS 325611 – Soap and Other Manufacturing	2018-2023 er Detergent	\$105.7M	\$68.2M	9.5%	2.0X	21.9%	8.6x	4

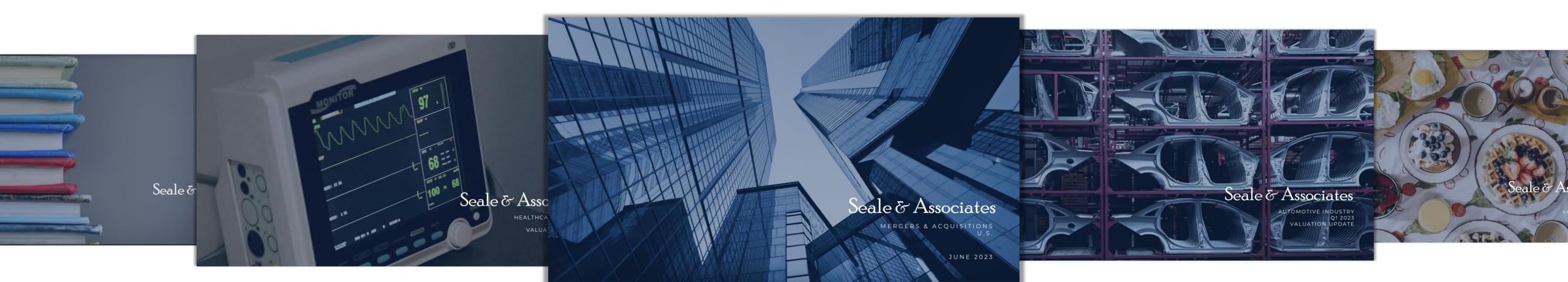
Notes:

- Data obtained via GF Data, a subscription-based information platform, offering detailed information and metrics about the transactions of Private Equity funds in the U.S.
- The data is provided under a blind confidential format. Users of the data are unable to identify the exact company and transaction corresponding to the transaction details. Given this blind approach, the data submitted is less likely to be biased or manipulated.

Source: GF Data 9

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has been acquired by





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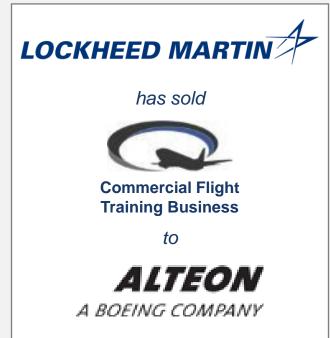


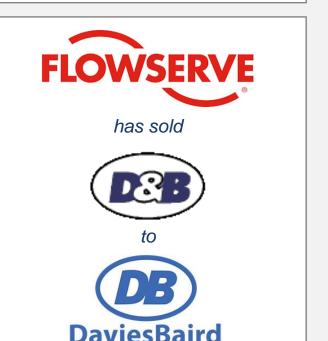


















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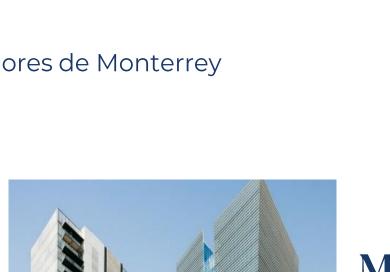


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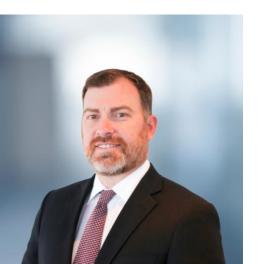


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For over 25 years, Seale & Associates has served leading public and private companies from around the world and operating in a broad range of industries with a high level of quality, integrity and independence while presenting innovative ideas and trusted solutions to address their most complex dealings.

25

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