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Seale & Associates

Introduction

We are pleased to share our Fleet Leasing Industry Multiples Valuation Update for Q2 2025.

At Seale & Associates, we are committed to providing process-driven solutions designed to optimize value and achieve our client's strategic objectives in a range of transactions, including Mergers, Acquisitions, Divestitures and Carve-Outs, Business Sales, Recapitalizations, and Joint Ventures, among other corporate finance and strategy consulting services.

Over the course of 25+ years, we have successfully served clients all over the world, and we are delighted to continue providing investment banking advisory services to our clients who are looking to grow through acquisitions or optimize their portfolios through strategic divestitures.

Seale has extensive experience advising leading multinational companies, private equity firms, and family-owned businesses across a wide range of industries.



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Fleet Leasing Industry Overview

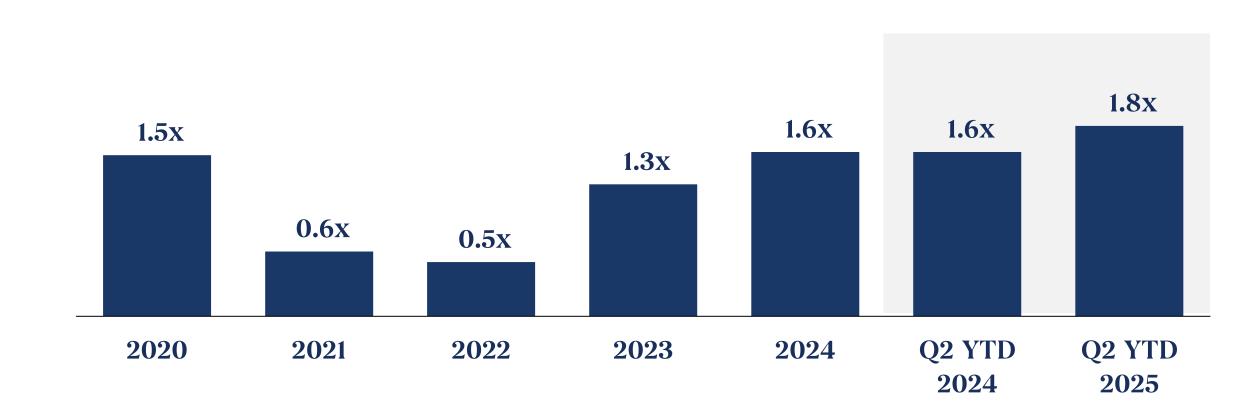
M&A Trends and Market Intelligence

- The global car rental market is projected to reach US\$95B in sales by 2030, with leisure rentals remaining dominant. However, business rentals are expected to rebound as companies renew their focus on corporate mobility solutions
- Growth in the car rental and leasing market is being shaped by key trends such as electric vehicle (EV) adoption, e-commerce expansion, and emerging technologies including big data, IoT, and blockchain. Post-COVID shifts and growing demand for ride-hailing services have tempered the pace of growth
- EV leasing is gaining traction as strategy to accelerate electric vehicle adoption, particularly in developed markets. Leasing helps overcome concerns around high upfront costs, and rapid tech obsolescence, making it a key drive of future fleet growth
- The global truck rental market reached US\$133.4B in sales during 2024
 and is expected to grow at a 7.0% CAGR through 2030. Demand is fueled by
 the expansion of e-commerce and last-mile delivery, with SMEs favoring
 rental solutions for their flexibility and cost-efficiency
- The market is experiencing a shift toward strategic partnerships to expand service offerings and improve operational efficiency. Notable examples include Flexter's partnership with Green Motion and NHR Group's collaboration with Hertz, reflecting a growing push toward digital integration
- Companies are leveraging digital platforms and fleet accessibility tools to enhance consumer experience and gain competitive advantages. These alliances signal a broader move toward mobility-as-a-service (MaaS) and integrated fleet management solutions

Fleet Leasing Industry M&A Deal Size and Volume



Fleet Leasing Industry M&A Average EV/Revenue



Vehicle Rental Global Comparable Public Companies

The table below presents selected publicly traded companies in the sector, serving as benchmarks for valuation, scale, and operating performance across comparable business models

Company	Country	Market Cap.	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		Second Quarter Jun. 30, 2025	
Company	Country	US\$M				2023	2024	EV/ EBITDA	EV/ Revenue
Alquiber Quality	Salquiber ESP	\$76	\$321	\$170	56.5%	3.7x	3.4x	3.3x	1.9x
Avis Budget Group	avis budget group USA	\$5,949	\$31,840	\$11,668	19.7%	5.7x	7.8x	13.8x	2.7x
Zigup	+ ZIGUP GBR	\$1,084	\$2,157	\$2,501	24.6%	3.8x	3.6x	3.5x	0.9x
Inchcape	Inchcape GBR	\$3,698	\$6,670	\$12,691	7.8%	9.6x	7.2x	6.7x	0.5x
Hertz Global Holdings	Hertz USA	\$2,113	\$20,383	\$8,782	-8.7%	7.8x	24.7x	NM	2.3x
Localiza Rent a Car	SLOCALIZA BRA	\$7,836	\$14,464	\$7,107	17.6%	17.4x	13.3x	11.6x	2.0x
Sixt	SIT DEU	\$4,111	\$7,854	\$4,817	18.3%	9.8x	9.7x	8.9x	1.6x
Excluded from mean					Mean	6.7x	7.5x	6.8x	1.7×
					Median	7.8x	7.8x	7.8x	1.9x

Source: Capital IQ 5

Seale & Associates — FLEET LEASING Q2 2

Leasing Global Comparable Public Companies (1/2)

The table below presents selected publicly traded companies in the sector, serving as benchmarks for valuation, scale, and operating performance across comparable business models

	Carretus	Market	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		Second Quarter Jun. 30, 2025	
Company	Country	Cap. US\$M				2023	2024	EV/ EBITDA	EV/ Revenue
Ayvens	1 ayvens FRA	\$9,060	\$50,863	\$29,678	11.5%	14.2x	15.3x	14.9x	1.7x
Cargojet	CARGOJET CAN	\$1,193	\$1,804	\$748	27.8%	8.7x	12.0x	8.7x	2.4x
Chorus Aviation	chorus CAN	\$448	\$700	\$1,022	15.2%	6.2x	3.9x	4.5x	0.7x
FirstGroup	First 7 GBR	\$1,777	\$3,135	\$6,941	15.3%	3.6x	2.9x	2.9x	0.5x
Global Ship Lease	SGLOBAL SHIP LEASE GRC	\$937	\$1,361	\$715	63.8%	3.6x	3.2x	3.0x	1.9x
Mesa Air Group	MESA AR GROUP USA	\$38	\$123	\$424	11.6%	7.8x	15.5x	2.5x	0.3x
NS United Kaiun Kaisha	JPN	\$639	\$843	\$1,715	15.5%	3.3x	4.1x	3.2x	0.5x

Source: Capital IQ 6

FLEET LEASING Q2 2025

Leasing Global Comparable Public Companies (2/2)

Cananany		Country	Market Cap. US\$M	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		Second Quarter Jun. 30, 2025	
Company							2023	2024	EV/ EBITDA	EV/ Revenue
PT Blue Bird	BLUE BIRD GROUP	IDN	\$297	\$332	\$322	24.1%	4.7x	4.0x	4.3x	1.0x
Ryder System	Ryder	USA	\$6,573	\$15,247	\$12,669	25.1%	4.0x	4.9x	4.8x	1.2x
Touax	Touax	FRA	\$37	\$494	\$233	29.9%	6.6x	7.0x	7.1x	2.1x
U-Haul Holding Company	UHAUL	USA	\$10,782	\$16,882	\$5,829	29.6%	6.6x	9.4x	9.8x	2.9x
Vamos Locação de Caminhões, Máquinas e Equipamentos		BRA	\$820	\$3,027	\$909	68.3%	9.2x	6.6x	4.9x	3.3x
Wisdom Marine Lines Co		TWN	\$1,383	\$2,496	\$592	51.2%	6.4x	9.8x	8.2x	4.2x
Excluded from mean						Mean	6.9x	5.8x	6.3x	1.6x
					Median	6.8x	6.3x	5.8x	1.5x	

Source: Capital IQ 7

Fleet Leasing - Global Transactions

The table below highlights selected global M&A transactions during Q2 2025, illustrating strategic acquisitions focused on scale, product diversification, or geographic expansion within the sector

Date	Target	Country	y Description	Buyer	Seller	% Acquired	Size US\$M	EV/ EBITDA	EV/ Revenu e
May-25	Seuro noleggi	ITA	Venpa, a provider of aerial platform rental services, acquired Euronoleggi, a provider of truck and crane rental services		-	100.0%	-	-	-
Apr-25	INTERNATIONAL	USA	Ascendance Truck Centers, a provider of new and used commercial trucks, acquired Tri-State International Trucks, a provider of truck leasing services	ASCENDANCE TRUCK CENTERS*	-	100.0%	-	-	_
Apr-25	ROWLEY CONTRACT HIRE	GBR	Mentmore Capital Partners, a private equity firm, acquired Rowleys of Northwich, a provider of commercial vehcile contracts and fleet management services	MENTMORE	-	100.0%	-	-	_
Apr-25	Rent a Car & Leasing Operativo	СНІ	Mitsui & Co, a conglomerate, acquired the remaining 20.0% stake in Mitta, a provider of vehicle leasing services	× ∰ MITSUI&CO.	-	20.0%	-	-	-

HERTZ

TARGETDonlen Corporation

TRANSACTION TYPEBuy-side Advisory

INDUSTRIES

Vehicle fleet leasing and management services

GEOGRAPHYNorthbrook, IL

SITUATION

Seale & Associates, Inc. announced that it acted as financial advisor to The Hertz Corporation ("Hertz") on the acquisition of Donlen Corporation for US\$947M. This transaction was part of the overall growth strategy of Hertz to provide the most flexible transportation programs for corporate and general consumers.

SEALE & ASSOCIATES' APPROACH

Seale professionals conducted a comprehensive evaluation of vehicle fleet companies that could potentially align with Hertz's growth strategy. After prequalifying each potential target, Seale began negotiations with the companies that best matched Hertz's investment criteria and strategic objectives.

OUTCOME

The process resulted in the purchase of Donlen Corporation by Hertz. Donlen, a leading provider of vehicle fleet leasing and management services.

"The acquisition of Donlen is consistent with the evolution of Hertz's asset-light, technology focused business model" Hertz has acquired DONLEN "The acquisition of Donlen is consistent with the evolution of Hertz's asset-light, technology focused business model and is part of the Company's overall growth strategy to provide the most flexible transportation programs for corporate and retail customers. Integrating Donlen into the Hertz family of products gives us a yearly and multi-year offering that complements our current core competencies of hourly, daily and monthly car sharing and car rental options and provides the Company with a more stable revenue stream and new adjacent markets to leverage our existing business model." Mark P. Frissora, the Chairman and CEO of Hertz

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has been acquired by





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has acquired





has sold









LINCOLN . ELECTRIC











has sold

Triumph Air Repair, the APU **Overhaul Operations of Triumph Aviation Services -**Asia, and Triumph Engines businesses





has acquired











MEDLINE





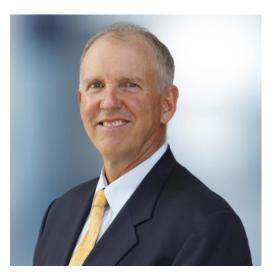








Seale & Associates FLEET LEASING Q2 2025



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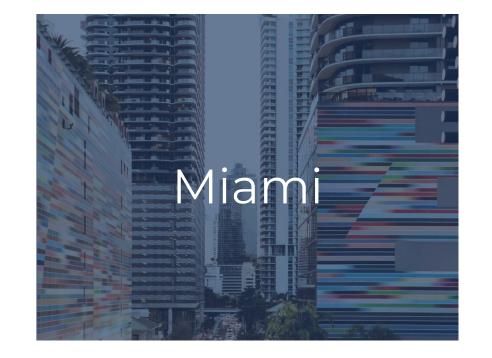
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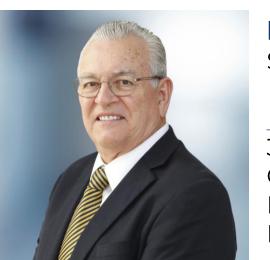
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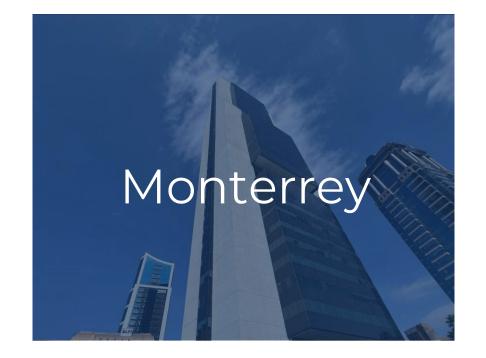
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Seale & Associates FLEET LEASING Q2 2025

For over 25 years, Seale & Associates has served leading public and private companies from around the world and operating in a broad range of industries with a high level of quality, integrity and independence while presenting innovative ideas and trusted solutions to address their most complex dealings

Years of Experience

Closed Transactions Globally

Services & Solutions

Mergers & Acquisitions

Divestitures

Joint Ventures / Alliances

Recapitalizations

Due Diligence / Support

Expert Witness Testimony

Corporate Finance Advisory

Strategy Consulting

Trusted Advisor to Leading Companies Worldwide

We have worked repeatedly with many of the most well-known and respected companies in the world...



































...as well as with many private equity funds, familyoffices and privately held companies.































































Seale & Associates

Creative Solutions. Trusted Advice.