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Introduction

We are pleased to share our Aerospace & Defense Industry Valuation Multiples Update for Q1 2025.

At Seale & Associates, we are committed to providing process-driven solutions designed to optimize value and achieve our client's strategic objectives in a range of transactions, including Mergers, Acquisitions, Divestitures and Carve-Outs, Business Sales, Recapitalizations, and Joint Ventures, among other corporate finance and strategy consulting services.

Over the course of 25+ years, we have successfully served clients all over the world, and we are delighted to continue providing investment banking advisory services to our clients who are looking to grow through acquisitions or optimize their portfolios through strategic divestitures.

Seale has extensive experience advising leading multinational companies, private equity firms, and family-owned businesses across a wide range of industries.



James A. Seale | President jseale@sealeassociates.com



Brett M. Carmel | Senior Managing Director bcarmel@sealeassociates.com



Robert Whitney | Managing Director rwhitney@sealeassociates.com



Sergio Garcia del Bosque | Managing Director sgarcia@sealeassociates.com



Carlos Hernandez Goudet | Managing Director chernandez@sealeassociates.com



Alejandro Montemayor | Vice President amontemayor@sealeassociates.com



Armando Rios | Vice President arios@sealeassociates.com

Aerospace & Defense Industry Overview

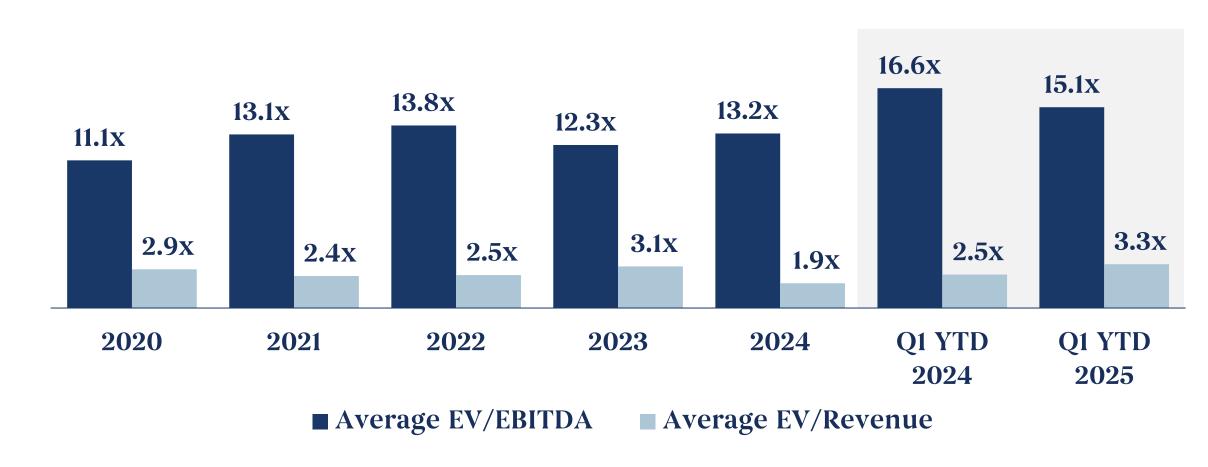
M&A Trends and Market Intelligence

- The global aerospace and defense market was valued at approximately US\$888.9B in 2024 and is projected to reach US\$1,404.1B by 2033, reflecting a CAGR of roughly 5.9% over the forecast period. This sustained growth trajectory highlights the sector's strategic importance across both commercial and military domains, driven by robust investment and the critical role of aerospace and defense infrastructure in national security and economic development
- Rising geopolitical tensions and growing security threats across Europe, the Middle East, and the Indo-Pacific region continued to drive defense spending. Meanwhile, the commercial segment benefited from increasing air travel, higher OEM production rates, and accelerated integration of technologies like AI and advanced mobility systems
- M&A interest was concentrated in areas showing operational resilience and innovation, including aerospace components, aftermarket services, and advanced technologies like AI and cybersecurity. These subsectors reflect buyers' focus on scalable capabilities and digital transformation within both defense and commercial verticals
- Regulatory shifts, including reforms aimed at government spending efficiency, introduced complexity into federal contracting environments. Trade tensions, especially between the U.S. and China, added supply chain risks that prompted firms to prioritize localization and critical input sourcing
- Strategic and financial buyers remained actively engaged, with notable interest in assets providing technical differentiation or strong contractual visibility. Despite policy volatility, the industry continued to attract capital, with deal strategies centered on consolidation, mission-critical capabilities, and supply chain fortification

Aerospace and Defense Industry M&A Deal Size and Volume



Aerospace and Defense Industry M&A Average EV/EBITDA and EV/Revenue



OEM's - Global Comparable Public Companies (1/2)

The table below presents selected publicly traded companies in the sector, serving as benchmarks for valuation, scale, and operating performance across comparable business models

Company	Cou	untry	Market Cap.	Enterprise Value	Revenue	EBITDA	Annual A			Quarter 1, 2025
Company	Cou	arrery	US\$M	US\$M	US\$M	Margin	2023	2024	EV/ EBITDA	EV/ Revenue
Airbus SE	AIRBUS N	ILD	\$138,633	\$133,921	\$75,597	10.7%	12.9x	17.0x	16.6x	1.8x
Bombardier Inc.	BOMBARDIER CA	AN	\$5,547	\$10,213	\$8,906	12.4%	13.8x	11.2x	9.3x	1.1×
Dassault Aviation société anonyme	DASSAULT F	RA	\$25,713	\$16,799	\$6,919	17.2%	6.1x	8.1x	14.1x	2.4x
Embraer S.A.	₹EMBRAER B	3RA	\$8,425	\$9,147	\$6,520	9.3%	27.9x	17.3x	15.1x	1.4x
General Dynamics Corporation	GENERAL DYNAMICS	JSA	\$73,045	\$82,024	\$49,208	12.3%	13.1x	16.4x	13.5x	1.7×
Northrop Grumman Corporation	NORTHROP U	JSA	\$74,116	\$87,812	\$40,368	18.1%	10.5x	17.5x	12.0x	2.2x
Rolls-Royce Holdings plc	ROYCE	BR	\$81,122	\$80,571	\$24,431	17.3%	10.5x	14.6x	19.0x	3.3x
Saab AB (publ)	SAAB SV	WE	\$20,992	\$20,869	\$6,511	11.5%	14.5x	19.7x	28.0x	3.2x

OEM's - Global Comparable Public Companies (2/2)

Company		Country	Market	Enterprise Value	Revenue	EBITDA		Average BITDA	First Quarter Mar. 31, 2025 EV/ EV/	
Company		Country	Cap. US\$M	US\$M	US\$M	Margin	2023	2024	EV/ EBITDA	EV/ Revenue
The Boeing Company		USA	\$128,323	\$158,020	\$69,444	NM	86.8x	56.8x	NM	2.3x
Textron Inc.	TEXTRON	USA	\$13,122	\$15,695	\$13,873	11.5%	10.5x	10.9x	9.9x	1.1×
General Electric Company	(ge)	USA	\$213,476	\$219,876	\$39,681	24.2%	12.2x	19.2x	22.9x	5.5x
Mitsubishi Heavy Industries, Ltd.	MITSUBISHI HEAVY INDUSTRIES	JPN	\$56,637	\$63,907	\$33,571	9.8%	9.5x	14.8x	19.5x	1.9x
Safran SA SAFRA		FRA	\$109,014	\$108,050	\$29,957	20.1%	15.1x	17.1x	17.9x	3.6x
Excluded from mean						Mean	12.3x	15.3x	14.7x	1.8x
NM: Not Measurable						Median	12.9x	17.0x	15.9x	2.2x

Structure & Manufacturers - Global Comparable Public Companies (1/2)

The table below presents selected publicly traded companies in the sector, serving as benchmarks for valuation, scale, and operating performance across comparable business models

Company		Country	Market E ountry Cap.		Revenue	EBITDA	,		First Quarter Mar. 31, 2025	
Company		Country	US\$M	Value US\$M	US\$M	Margin	2023	2024	EV/ EBITDA	EV/ Revenue
BAE Systems plc	BAE SYSTEMS	GBR	\$60,402	\$69,510	\$33,995	14.0%	11.3x	13.1x	14.6x	2.0x
HEICO Corporation	HEICO	USA	\$32,407	\$35,084	\$3,992	27.2%	31.5x	32.3x	32.3x	8.8x
Hexcel Corporation	HEXCEL	USA	\$4,402	\$4,989	\$1,887	19.9%	19.2x	16.8x	13.3x	2.6x
Howmet Aerospace Inc.	HOWMET AEROSPACE	USA	\$52,544	\$55,506	\$7,548	25.8%	16.4x	22.9x	28.4x	7.4x
Leonardo S.p.a.	% LEONARDO	ITA	\$27,931	\$31,556	\$19,734	11.4%	7.3x	9.2x	14.0x	1.6x
Lockheed Martin Corporation	LOCKHEED MARTIN	USA	\$104,786	\$123,721	\$71,811	12.1%	13.3x	12.9x	14.2x	1.7x
RTX Corporation	RTX	USA	\$176,846	\$216,330	\$81,739	16.2%	14.0x	17.7x	16.3x	2.6x
Spirit AeroSystems Holdings, Inc.	SPIRIT AEROSYSTEMS ®	USA	\$4,041	\$8,887	\$6,317	NM	179.9x	66.3x	NM	1.4x

Structure & Manufacturers - Global Comparable Public Companies (2/2)

Company	Country	Market En Country Cap.		Revenue	EBITDA	Annual Average EV/EBITDA		First Quarter Mar. 31, 2025	
	Country	US\$M	Value US\$M	US\$M	Margin	2023	2024	EV/ EBITDA	EV/ Revenue
TransDigm Group Incorporated	TRANSDIGM USA	\$77,581	\$100,180	\$8,388	49.4%	21.9x	24.4x	24.2x	11.9x
Triumph Group, Inc.	*TRIUMPH* USA	\$1,962	\$2,799	\$1,262	15.1%	11.7x	12.8x	14.7x	2.2x
Parker-Hannifin Corporation	-Parker USA	\$78,270	\$86,924	\$19,794	26.4%	14.5x	16.3x	16.7x	4.4x
Carpenter Technology Corporation	CARPENTER* USA	\$9,050	\$9,590	\$2,920	19.5%	15.5x	14.8x	16.8x	3.3x
ATI Inc.	ATI USA	\$7,339	\$8,687	\$4,464	15.5%	11.8x	15.9x	12.5x	1.9x
Excluded from mean					Mean	15.0x	15.2x	14.8x	2.2x
NM: Not Measurable					Median	14.5x	16.3x	15.5x	2.6x

Source: Capital IQ

North American Airlines - Global Comparable Public Companies

The table below presents selected publicly traded companies in the sector, serving as benchmarks for valuation, scale, and operating performance across comparable business models

	Country				Revenue E La Value	EBITDA	,		First Quarter Mar. 31, 2025	
Company		Country	Cap. US\$M	Value US\$M	US\$M	Margin	2023	2024	EV/ EBITDA	EV/ Revenue
Air Canada	AIR CANADA	CAN	\$3,182	\$7,139	\$15,462	13.4%	8.4x	3.1x	3.5x	0.5x
Alaska Air Group, Inc.	Alaska.	USA	\$6,039	\$9,957	\$12,640	17.4%	4.2x	3.8x	4.5x	0.8x
Allegiant Travel Company	allegiant	USA	\$916	\$2,284	\$2,555	11.5%	7.8x	7.2x	7.8x	0.9x
American Airlines Group Inc.	American Airlines	USA	\$6,937	\$36,863	\$54,192	19.0%	4.1x	3.9x	3.6x	0.7x
Controladora Vuela Compañía de Aviación, S.A.B. de C.V.	volaris +	MEX	\$612	\$3,586	\$3,052	33.0%	7.0x	4.6x	3.6x	1.2x
Delta Air Lines, Inc.	▲ DELTA	USA	\$27,975	\$48,777	\$61,935	19.5%	4.8x	4.5x	4.0x	0.8x
JetBlue Airways Corporation	jetBlue	USA	\$1,701	\$7,233	\$9,210	13.2%	4.7x	5.4x	5.9x	0.8x
Southwest Airlines Co.	Southwest®	USA	\$19,902	\$19,235	\$27,582	14.1%	4.1x	4.1x	5.0x	0.7x
United Airlines Holdings, Inc.	UNITED	USA	\$22,603	\$41,761	\$57,737	21.7%	3.6x	3.3x	3.3x	0.7x
Excluded from mean						Mean	5.0x	4.4x	4.6x	0.7x
						Median	4.7x	4.1x	4.0x	0.8x

International Airlines - Global Comparable Public Companies (1/2)

The table below presents selected publicly traded companies in the sector, serving as benchmarks for valuation, scale, and operating performance across comparable business models

Company		Country	Market Cap.	Enterprise Value	Revenue	EBITDA	Annual A		First Quarter Mar. 31, 2025	
Company		Country	US\$M	US\$M	US\$M	Margin	2023	2024	EV/ EBITDA	EV/ Revenue
Air France-KLM SA	AIRFRANCEKLM GROUP	FRA	\$2,422	\$14,513	\$34,555	13.2%	2.9x	3.0x	3.2x	0.4x
ANA Holdings Inc.	ANA	JPN	\$8,661	\$9,646	\$15,104	14.0%	7.5x	4.6x	4.6x	0.6x
Cathay Pacific Airways Limited	CATHAY PACIFIC	HKG	\$8,575	\$16,677	\$13,415	24.5%	11.5x	5.0x	5.1x	1.2x
Deutsche Lufthansa AG	Lufthansa	DEU	\$8,672	\$14,937	\$41,460	9.9%	4.4x	3.3x	3.6x	0.4x
easyJet plc	easyJet	GBR	\$4,291	\$4,102	\$12,371	13.8%	6.8x	3.5x	2.4x	0.3x
International Consolidated Airlines Group S.A.	IAG INTERNATIONA AIRLINES GROUP	GBR	\$16,138	\$24,207	\$35,360	20.4%	4.8x	3.3x	3.4x	0.7x
Japan Airlines Co., Ltd.	JAPAN AIRLINES	JPN	\$7,453	\$9,002	\$12,315	17.0%	9.8x	4.6x	4.3x	0.7x
Korean Airlines Co.,Ltd.	KOREAN AIR	KOR	\$5,342	\$14,294	\$13,629	19.4%	3.3x	3.8x	5.4x	1.0x

International Airlines - Global Comparable Public Companies (2/2)

Company		Country		Value	Revenue	EBITDA	Annual Average EV/EBITDA		First Quarter Mar. 31, 2025	
Company		Country	Cap. US\$M	US\$M	US\$M	Margin	2023	2024	EV/ EBITDA	EV/ Revenue
LATAM Airlines Group S.A.	PLATAM AIRLINES	CHL	\$9,450	\$14,854	\$12,914	20.5%	10.0x	5.8x	5.6x	1.2x
Ryanair Holdings plc	RYANAIR	IRL	\$21,454	\$21,398	\$15,076	20.6%	6.9x	6.3x	6.9x	1.4x
Singapore Airlines Limited	SINGAPORE	SGP	\$15,025	\$17,194	\$14,542	20.7%	8.8x	5.3x	5.7x	1.2x
Qantas Airways Limited	QANTAS	AUS	\$8,365	\$11,417	\$14,308	18.1%	21.1x	3.6x	4.4x	0.8x
China Southern Airlines Company Limited CHINA SOUTHERN		CHN	\$12,668	\$43,118	\$23,845	19.2%	59.4x	10.4x	9.4x	1.8x
Excluded from mean						Mean	6.5x	4.4x	5.1x	0.8x
						Median	7.5x	4.6x	4.6x	0.8x

Avionics Providers - Global Comparable Public Companies

The table below presents selected publicly traded companies in the sector, serving as benchmarks for valuation, scale, and operating performance across comparable business models

Company		Country	Market Cap.	Enterprise Value	Revenue	EBITDA	Annual / EV/EE			Quarter 81, 2025
Company		Country	US\$M	US\$M	US\$M	Margin	2023	2024	EV/ EBITDA	EV/ Revenue
Aerospace Industrial Development Corporation	AIDC	TWN	\$1,386	\$1,964	\$1,091	12.2%	18.4x	14.0x	14.7x	1.8x
BAE Systems plc	BAE SYSTEMS	GBR	\$60,402	\$69,510	\$33,995	14.0%	11.3x	13.1x	14.6x	2.0x
DXC Technology Company	TECHNOLOGY	USA	\$3,087	\$6,127	\$12,871	13.9%	6.7x	5.8x	3.4x	0.5x
Honeywell International Inc.	Honeywell	USA	\$137,377	\$159,191	\$39,215	25.3%	16.2x	16.5x	16.0x	4.1x
L3Harris Technologies, Inc.	L3HARRIS™ FAST. FORWARD.	USA	\$39,291	\$51,721	\$21,246	19.5%	15.3x	15.5x	12.5x	2.4x
Safran SA	SAFRAN AEROSPACE · DEFENCE · SECURITY	FRA	\$109,014	\$108,050	\$29,957	20.1%	15.1x	17.1x	17.9x	3.6x
Thales S.A.	THALES	FRA	\$54,502	\$57,850	\$22,240	14.6%	11.0x	12.8x	17.9x	2.6x
Excluded from mean						Mean	14.6x	14.8x	15.6x	2.5x
						Median	15.1x	14.0x	14.7x	2.4x

MRO Service - Global Comparable Public Companies

The table below presents selected publicly traded companies in the sector, serving as benchmarks for valuation, scale, and operating performance across comparable business models

Company		Country	Market Cap.	Value	Revenue	EBITDA	Annual Average EV/EBITDA		First Quarter Mar. 31, 2025	
Company		Country	US\$M	US\$M	US\$M	Margin	2023	2024	EV/ EBITDA	EV/ Revenue
AAR Corp.	⊘ AAR	USA	\$1,986	\$2,991	\$2,683	9.9%	11.1x	12.5x	11.3x	1.1x
Aerostar S.A.	AEROSTAR S.A.	ROM	\$313	\$257	\$130	19.0%	8.2x	9.4x	10.4x	2.0x
Latécoère S.A.	LATÉCOÈRE	FRA	\$233	\$450	\$766	3.5%	39.1x	145.9x	17.0x	0.6x
MTU Aero Engines AG	Aero Engines	DEU	\$18,634	\$18,961	\$8,508	16.4%	14.8x	103.8x	13.6x	2.2x
Singapore Technologies Engineering Ltd	ST Engineering	SGP	\$15,778	\$20,002	\$8,392	14.0%	14.7x	13.7x	17.1x	2.4x
Excluded from mean						Mean	12.2x	11.8x	13.9x	1.9x
						Median	14.7x	13.7x	13.6x	2.0x

Aerospace & Defense - Global Transactions (1/3)

The table below highlights selected global M&A transactions during Q1 2025, illustrating strategic acquisitions focused on scale, product diversification, or geographic expansion within the sector

Date	Target	Country	Description	Buyer	Seller	% Acquired	Size US\$M	EV/ EBITDA	EV/ Revenue
Mar-25	Phased n Research, Inc. Advancing Radar Technologies	USA	Radiance Technologies , a developer of intelligence, cyber, hypersonics, and space systems, acquired Phased N Research , a developer of radar and electronic warfare systems	RADIANCE	-	100.0%	-	-	-
Mar-25	HEXA DRONE	FRA	Rivolier , a provider of defense and security equipment, acquired Hexadrone , a developer of modular unmanned aerial vehicles	Rivolier	-	100.0%	-	-	-
Mar-25	FORMOLOGIES.	USA	Cerberus Capital Management, an investment holding company, acquired Votaw Precision Technologies, a provider of precision aerospace components and assemblies	cerberus	-	100.0%	-	-	-
Mar-25		USA	Precision Aerospace Holdings , a manufacturer of aerospace structural components, acquired Clearwater Engineering , a provider of aerospace components and assemblies	PRECISION AEROSPACE	-	100.0%	-	-	-
Mar-25	INTREPID	USA	Systems Planning and Analysis , a provider of strategic planning and systems engineering services, acquired Intrepid , a provider of cybersecurity, intelligence, and systems solutions	SYSTEMS PLANNING & ANALYSIS	-	100.0%	-	-	-
Mar-25		USA	T2S , a manufacturer of tactical and protective gear, acquired Blue Marble Communications , a developer of wireless communication technologies for defense applications	SOLUTIONSTM	-	100.0%	-	-	-
Mar-25	AUSTAL	AUS	Hanwha Group, a provider of defense and aerospace solutions, acquired Austal Limited, a manufacturer of defense and commercial ships	Hanwha Group	-	9.9%	\$116.6	37.0x	1.1x
Mar-25	NeXolve [™]	USA	Applied Aerospace Structures , a manufacturer of aerospace structures and components, acquired Nexolve , a developer of advanced materials for space applications	APPLIED AEROSPACE	-	100.0%	-	-	-

Aerospace & Defense - Global Transactions (2/3)

Date	Target	Country	Description	Buyer	Seller	% Acquired	Size US\$M	EV/ EBITDA	EV/ Revenue
Mar-25	PART OF QUANTUM SYSTEMS GROUP	DEU	Quantum-Systems , a developer of electric vertical takeoff and landing UAVs, acquired AirRobot , a manufacturer of mini-UAV systems for defense and civil use	quantum systems	NORDIC	100.0%	-	-	-
Mar-25	NORTH POINT - DEFENSE -	USA	General Atomics , a developer of unmanned aircraft, surveillance systems, and defense technologies, acquired North Point Defense , a provider of signals-intelligence exploitation software and sensor-integration solutions	GENERAL ATOMICS	-	100.0%	-	-	-
Feb-25	PRYER	USA	Argonaut , a private equity firm, acquired Pryer Aerospace , a manufacturer of aerospace structural components	ARGONAUT PRIVATE EQUITY	-	100.0%	-	-	-
Feb-25	Electro Methods Inc A Stronvar Aerospace Company	USA	Blackstone and Stronvar Aerospace, a private equity and investment holding firm, acquired Electro-Methods, a manufacturer of precision aerospace engine components	Blackstone Stronvar Aerospace	-	100.0%	-	-	-
Feb-25	VECTOR TECHNICS	IND	Zen Technologies , a developer of military training and simulation systems, acquired Vector Technics , a provider of aerospace components and subassemblies	Deing there TECHNOLOGIES LIMITED	-	ND	-	-	-
Feb-25	EpiSci	USA	Applied Intuition , a developer of simulation and software platforms for systems, acquired EpiSys Science , a developer of tactical AI software for defense applications	Applied Intuition	RTX	100.0%	-	-	-
Feb-25	MCSTARLITE CO.	USA	Standex , a manufacturer of engineered products for industrial markets, acquired Basmat , a provider of mission-critical electronic components	Standex Progress Starts Here:	-	100.0%	\$57.3	-	-
Feb-25*	TRIUMPH"	USA	Berkshire Partners and Warburg Pincus, private equity firms, agreed to acquire Triumph, a manufacturer of aerospace structures, systems, and components	Berkshire Partners Warburg Pincus	-	100.0%	\$2,901.4	15.2x	2.3x

Aerospace & Defense - Global Transactions (3/3)

Date	Target	Country	Description	Buyer	Seller	% Acquired	Size US\$M	EV/ EBITDA	EV/ Revenue
Feb-25	AEROSPACE	USA	The Thermal Group , a provider of thermal processing and metal finishing services, acquired Applied Composite Technology Aerospace , a manufacturer of composite aerospace components	THE THERMAL GROUP	-	100.0%	-	-	-
Feb-25	△ROTECH	USA	Albion River , a private equity firm, acquired Arotech, a provider of defense and security training and simulation systems	AlbionRiver	G	100.0%	-	-	-
Jan-25	AUTONOMY	USA	Redwire Corporation , a developer of space infrastructure and , acquired Edge Autonomy , a manufacturer of unmanned aerial systems and components	REDWIRE	Industrial Partners	100.0%	\$925.0	12.8x	4.2x
Jan-25*	blackned 6	DEU	Rheinmetall Electronics , a provider of defense electronics and simulation systems, agreed to acquire blackned , a developer of secure communications and network solutions for defense	RHEINMETALL	-	11.0%	-	-	-
Jan-25	Radar and Command and Control businesses of Numerica Corporation	USA	Anduril Industries , a developer of autonomous defense systems, acquired the radar and command and control businesses of Numerica Corporation , a provider of air and missile defense solutions	ANDURIL	numerica	100.0%	-	-	-
Jan-25	Roxel	FRA	MBDA , a manufacturer of missile systems, acquired ROXEL , a manufacturer of rocket propulsion systems	MISSILE SUSTEMS	SNPE MATÉRIAUX ENERGÉTIQUES GROUPE SNPE	50.0%	-	-	-
Jan-25	Tennessee Valley Research Group, Inc.	USA	Avion Solutions , a provider of engineering and logistics services for defense, acquired Tennessee Valley Research Group , a provider of cybersecurity and IT services	AVION TAKES ACTION	-	100.0%	-	-	-

^{*}Announced transactions pending approval and other customary closing conditions

ND: Not Disclosed

LOCKHEED MARTIN

- Advised Lockheed Martin Corporation, a global Aerospace and Defense company, on the sale of its commercial flight training business to Alteon, a full-service provider of airline training solutions and a subsidiary of The Boeing Company
 - Seale focused marketing materials on synergies with the buyer's business and demonstrated premium pricing rationale through proforma financials

TRIUMPH

- Advised **Triumph Group Inc.** on the sale of its **Triumph Air Repair business**, a provider of APU maintenance and overhauls solutions, and **Triumph Engines Tempe business**, a vertically integrated provider of engine component repair and manufacturing services, to **The Gores Group**
 - The assignment included the sale of a niche provider of hot-section component manufacturing and repair services for original equipment manufacturers, aircraft operators, and repair and overhaul providers



TRIUMPH

- Advised Triumph Group Inc. on the sale of its Nashville operations to affiliates of TECT Aerospace.
 The Nashville operations offer vertically integrated, build-to-print manufacturing of long and large structural parts to OEM customers
 - The assignment had a number of challenges and issues to resolve, including a lack of standalone financial statements, accounting block / POC accounting, carve-out operations, declining volumes, restructured business, and OEM assignments and approvals

PXC AEROSYSTEMS

- Advised **RFE Investment Partners** on the sale of **PCX Texas** from its **PCX Aerosystems** portfolio company. The Texas-based operations offer large structural airframe parts and assemblies to premier aerospace OEMs and Tier 1 suppliers on a range of commercial and military platforms
 - Seale positioned the business on a go-forward basis that included cost savings from recent restructuring efforts and presented a proforma illustration of performance under increased volumes





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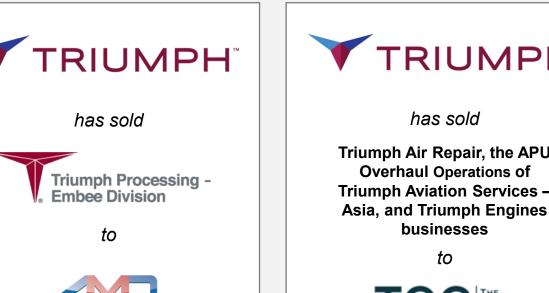


















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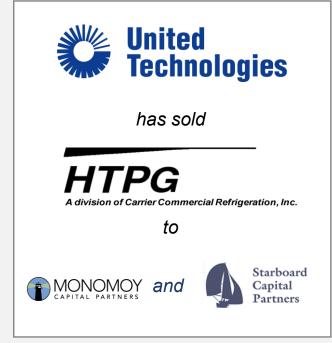




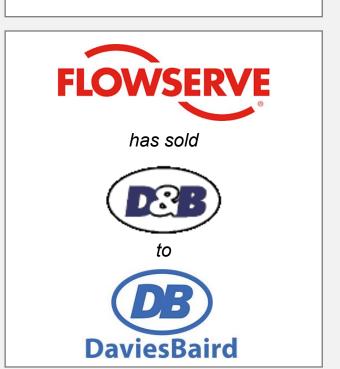
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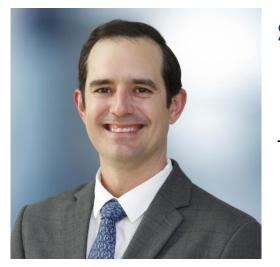
JAMES A. SEALE President and Founder | Washington, DC





+1 (703) 623-9253

32+ years of global M&A experience, Attorney, CPA Arthur Andersen, and Professor of Global Investment Banking at George Washington University University of Virginia - JD University of Kentucky - BS in Accounting



SERGIO GARCIA DEL BOSQUE Managing Director | Mexico City, Mexico



+52 (55) 8000-7463

16+ years of global M&A experience IPADE - MBA Instituto Tecnologico y de Estudios Superiores de Monterrey BS in Industrial Engineering



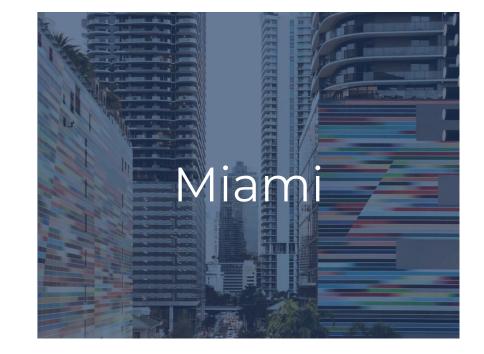
CARLOS HERNANDEZ GOUDET Managing Director | San Luis Potosi, Mexico



+1 (571) 482-3432

15+ years of global M&A experience Columbia Business School - MBA Instituto Tecnologico y de Estudios Superiores de Monterrey BS in Industrial Engineering







BRETT M. CARMEL

Senior Managing Director and Co-founder | Miami, FL



+1 (703) 294-6530

25+ years of global M&A experience and Professor of M&A at Johns Hopkins University

The George Washington University - MBA International Business and MA - International Affairs

University of Florida - BA in Political Science with High Honors



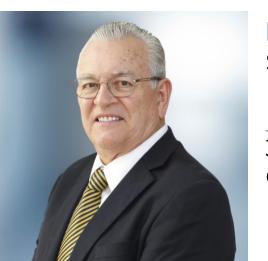
ROBERT E. WHITNEY Managing Director | Washington, DC





+1 (703) 801-8939

19+ years of global M&A experience, CPA Deloitte & Touche, Corporate Audit and Assurance Services University of Richmond - BS Business Administration in Accounting



FELIPE BUENO Senior Director | Monterrey, Mexico



+52 (84) 4432-4444

32+ years with Grupo Industrial Saltillo with experience as Director, Corp. Dev. and extensive global commercial experience Instituto Tecnologico y de Estudios Superiores de Monterrey MBA and BS in Industrial Engineering





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